

	December 31	
	2020	2019
Equity Attributable to Equity Holders of the Parent		
Capital stock - P1 par value (Note 18)		
Authorized - 2,000,000,000 shares		
Issued - 1,569,491,900 shares	P1,569,491,900	P1,569,491,900
Additional paid-in capital	86,810,752	86,810,752
Retained earnings (Note 18):		
Appropriated for future expansion projects	1,800,000,000	2,800,000,000
Unappropriated	7,083,372,533	5,677,177,016
Other comprehensive income (loss):		
Remeasurement of employee benefits	2,144,925	298,265
Net unrealized valuation gains on financial asset at fair value through other comprehensive income (FVOCI) (Note 12)	5,750,000	5,650,000
Share in remeasurement of employee benefits of associates	(1,056,084)	(2,154,261)
Treasury stock at cost - 72,940,097 shares	(131,008,174)	(131,008,174)
Equity attributable to equity holders of the Parent	10,415,505,852	10,006,265,498
Equity Attributable to Non-controlling Interests (Note 18)	139,765,972	156,134,514
Total Equity	10,555,271,824	10,162,400,012
TOTAL LIABILITIES AND EQUITY	P11,440,023,306	P11,095,702,403

See accompanying Notes to Consolidated Financial Statements.



SPC POWER CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

	Years Ended December 31		
	2020	2019	2018
REVENUE (Notes 23, 24, 26 and 29)	P1,996,070,942	P2,799,009,238	P2,385,914,511
COST OF OPERATIONS (Notes 19, 24 and 29)	1,444,391,214	2,108,524,404	1,809,497,489
GROSS MARGIN	551,679,728	690,484,834	576,417,022
GENERAL AND ADMINISTRATIVE EXPENSES (Note 20)	203,437,512	277,384,547	239,467,901
OTHER INCOME (CHARGES) - Net			
Equity in net earnings of associates (Note 10)	1,213,454,901	1,327,469,713	1,265,412,079
Service income (Note 5)	120,007,156	123,643,736	120,007,156
Interest income (Note 6)	51,644,580	102,453,188	48,968,128
Interest expense (Notes 15, 16, 30 and 31)	(4,650,335)	(5,557,408)	(5,334,167)
Others - net (Notes 11, 16 and 29)	27,901,247	5,586,675	302,823,570
	1,408,357,549	1,553,595,904	1,731,876,766
INCOME BEFORE INCOME TAX	1,756,599,765	1,966,696,191	2,068,825,887
PROVISION FOR INCOME TAX (Note 25)	123,253,325	148,528,774	174,619,916
NET INCOME	1,633,346,440	1,818,167,417	1,894,205,971
OTHER COMPREHENSIVE INCOME (LOSS)			
Items that will not be reclassified to profit or loss:			
Share in remeasurement of employee benefits of associates, net of tax effect (Note 10)	1,098,177	(3,052,380)	981,507
Remeasurement of employee benefits, net of tax effect (Note 17)	1,846,660	(5,732,784)	4,212,097
Unrealized valuation gain on financial asset at FVOCI (Note 12)	100,000	800,000	1,500,000
	3,044,837	(7,985,164)	6,693,604
TOTAL COMPREHENSIVE INCOME	P1,636,391,277	P1,810,182,253	P1,900,899,575
NET INCOME ATTRIBUTABLE TO:			
Equity holders of the Parent	P1,603,436,958	P1,782,279,548	P1,854,292,292
Non-controlling interests	29,909,482	35,887,869	39,913,679
	P1,633,346,440	P1,818,167,417	P1,894,205,971
TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO:			
Equity holders of the Parent	P1,606,481,795	P1,774,546,252	P1,860,985,896
Non-controlling interests	29,909,482	35,636,001	39,913,679
	P1,636,391,277	P1,810,182,253	P1,900,899,575
EARNINGS PER SHARE (Note 27)			
Basic/Diluted, for income for the year attributable to equity holders of the Parent	P1.07	P1.19	P1.24

See accompanying Notes to Consolidated Financial Statements.



SPC POWER CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
FOR THE YEARS ENDED DECEMBER 31, 2020, 2019 AND 2018

	Equity Attributable to Equity Holders of the Parent										
	Capital Stock (Note 18)	Additional Paid-in Capital	Retained Earnings (Note 18)		Remeasurement of Employee Benefits (Note 17)	Other Comprehensive Income (Loss)				Non-controlling Interest	Total
			Appropriated	Unappropriated		Valuation Gains on Financial Assets at FVOCI (Note 12)	Share in Remeasurement of Employee Benefits of Associates (Note 10)	Treasury Stock at Cost			
At January 1, 2018	P1,569,491,900	P86,810,752	P1,350,000,000	P6,334,305,018	P1,567,084	P3,350,000	(P83,388)	(P131,008,174)	P9,214,433,192	P147,915,455	P9,362,348,647
Total comprehensive income	-	-	-	1,854,292,292	4,212,097	1,500,000	981,507	-	1,860,985,896	39,913,679	1,900,899,575
Appropriation (Note 18)	-	-	1,500,000,000	(1,500,000,000)	-	-	-	-	-	-	-
Reversal of appropriation (Note 18)	-	-	(1,350,000,000)	1,350,000,000	-	-	-	-	-	-	-
Cash dividends (Note 18)	-	-	-	(1,197,241,442)	-	-	-	-	(1,197,241,442)	(41,336,000)	(1,238,577,442)
At December 31, 2018	1,569,491,900	86,810,752	1,500,000,000	6,841,355,868	5,779,181	4,850,000	898,119	(131,008,174)	9,878,177,646	146,493,134	10,024,670,780
At January 1, 2019	1,569,491,900	86,810,752	1,500,000,000	6,841,104,451	5,779,181	4,850,000	898,119	(131,008,174)	9,877,926,229	146,276,014	10,024,202,243
Total comprehensive income	-	-	-	1,782,279,548	(5,480,916)	800,000	(3,052,380)	-	1,774,546,252	35,636,001	1,810,182,253
Appropriation (Note 18)	-	-	2,300,000,000	(2,300,000,000)	-	-	-	-	-	-	-
Reversal of appropriation (Note 18)	-	-	(1,000,000,000)	1,000,000,000	-	-	-	-	-	-	-
Cash dividends (Note 18)	-	-	-	(1,646,206,983)	-	-	-	-	(1,646,206,983)	(25,777,301)	(1,671,984,484)
At January 1, 2020	1,569,491,900	86,810,752	2,800,000,000	5,677,177,016	298,265	5,650,000	(2,154,261)	(131,008,174)	10,006,265,498	156,134,514	10,162,400,012
Total comprehensive income	-	-	-	1,603,436,958	1,846,660	100,000	1,098,177	-	1,606,481,795	29,909,482	1,636,391,277
Reversal of appropriation (Note 18)	-	-	(1,000,000,000)	1,000,000,000	-	-	-	-	-	-	-
Cash dividends (Note 18)	-	-	-	(1,197,241,441)	-	-	-	-	(1,197,241,441)	(46,278,024)	(1,243,519,465)
At December 31, 2020	1,569,491,900	P86,810,752	P1,800,000,000	P7,083,372,533	P2,144,925	P5,750,000	(P1,056,084)	(P131,008,174)	P10,415,505,852	P139,765,972	P10,555,271,824

See accompanying Notes to Consolidated Financial Statements.



SPC POWER CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS

	Years Ended December 31		
	2020	2019	2018
CASH FLOWS FROM OPERATING ACTIVITIES			
Income before income tax	P1,756,599,765	P1,966,696,191	P2,068,825,887
Adjustments for:			
Equity in net earnings of associates (Note 10)	(1,213,454,901)	(1,327,469,713)	(1,265,412,079)
Depreciation and amortization (Note 22)	94,214,596	111,109,192	90,524,252
Interest income (Note 6)	(51,644,580)	(102,453,188)	(48,968,128)
Net changes in pension liabilities	4,946,057	3,400,222	1,168,935
Interest expense (Notes 15, 16, 30 and 31)	4,650,335	5,557,408	5,334,167
Loss (gain) on disposal of assets (Note 11)	297,049	7,257,698	(959,788)
Unrealized foreign exchange losses (gains)	392,784	976,229	(2,380,062)
Changes in asset retirement obligation (Note 16)	—	15,814,639	(39,119,121)
Provision for impairment on property, plant and equipment (Note 11)	—	—	14,266,880
Operating income before working capital changes	596,001,105	680,888,678	823,280,943
Decrease (increase) in:			
Trade and other receivables	77,593,843	37,767,952	39,119,421
Materials and supplies	14,737,302	(28,293,535)	258,747,216
Prepayments and other current assets	26,593,308	12,244,472	73,375,432
Increase (decrease) in:			
Trade and other payables	(33,228,370)	(3,168,564)	(259,356,475)
Due to NPC/PSALM	—	—	(511,650,588)
Customers' deposits	25,543,006	16,912,937	14,843,918
Cash generated from operations	707,240,194	716,351,940	438,359,867
Income taxes paid	(132,306,438)	(150,856,729)	(186,152,441)
Interest received	54,892,717	99,237,832	49,058,548
Interest paid	(588,100)	(906,904)	(172,441)
Net cash flows from operating activities	629,238,373	663,826,139	301,093,533

(Forward)



	Years Ended December 31		
	2020	2019	2018
CASH FLOWS FROM INVESTING ACTIVITIES			
Cash dividends received (Notes 5 and 10)	P1,381,016,911	P1,412,024,298	P1,409,823,865
Additions to property, plant and equipment (Note 11)	(49,463,971)	(103,648,480)	(128,548,734)
Cash inflows (outflows) arising from advances to suppliers and contractors and others	4,218,698	(12,957,399)	(62,298)
Proceeds from disposal of property, plant and equipment	120,000	7,142,857	1,593,750
Collection of noncurrent receivable (Note 29)	—	—	1,143,240,000
Net cash flows from investing activities	1,335,891,638	1,302,561,276	2,426,046,583
CASH FLOWS FROM FINANCING ACTIVITIES			
Cash dividends paid (Note 18)	(1,243,519,465)	(1,672,834,471)	(1,237,727,455)
Payments of principal portion of lease liabilities (Notes 30 and 31)	(4,314,526)	(2,215,924)	—
Cash flows used in financing activities	(1,247,833,991)	(1,675,050,395)	(1,237,727,455)
NET INCREASE IN CASH AND CASH EQUIVALENTS	717,296,020	291,337,020	1,489,412,661
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS	(392,784)	(976,229)	2,380,062
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	3,227,403,650	2,937,042,859	1,445,250,136
CASH AND CASH EQUIVALENTS AT END OF YEAR (Note 6)	P3,944,306,886	P3,227,403,650	P2,937,042,859

See accompanying Notes to Consolidated Financial Statements.



SPC POWER CORPORATION AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Corporate Information

SPC Power Corporation (the Parent Company), was incorporated in the Republic of the Philippines and registered with the Philippine Securities and Exchange Commission (SEC) on March 11, 1994.

The Parent Company was formerly a venture company owned by members of the Salcon Consortium which entered into a Rehabilitation, Operation, Maintenance and Management Agreement (ROMM Agreement) with the National Power Corporation (NPC) on March 25, 1994 for the purpose of undertaking the rehabilitation, operation, maintenance and management of the 203.8 megawatt (MW) Naga Power Plant Complex (NPPC) in Colon, Naga, Cebu under the rehabilitate-operate-maintain-and-manage scheme as defined in the ROMM Agreement.

Under the ROMM Agreement, the Parent Company, at its own cost, rehabilitated, operated, maintained and managed the NPPC over the cooperation period of 15 years (Cooperation Period: up to May 29, 2009 for the Land-Based Gas Turbines (LBGTs), and up to March 25, 2012 for the Cebu Thermal Power Plant (CTPP) 1, CTPP 2 and Cebu Diesel Power Plants 1 (CDPP 1), as amended).

In resolutions dated September 28, 2001, the Board of Directors and Stockholders amended the primary purposes for which the Parent Company is formed. Together with its subsidiaries and associates, it is engaged in various business activities within the Philippines that include, among others, the development, construction, rehabilitation, maintenance, management, and operation of power generating plants, electricity distribution and related facilities in accordance with existing laws.

On April 2, 2002, the Parent Company's common shares were listed in the Philippine Stock Exchange (PSE) with ticker symbol: SPC (see Note 18).

On April 15, 2016, SPC Island Power Corporation (SIPC), a wholly owned subsidiary of the Parent Company, submitted the highest offer to Power Sector Assets and Liabilities Management Corporation (PSALM) in the negotiated sale of the 32-MW Power Barge (PB) 104. On June 16, 2016, the Parent Company executed an Amendment, Accession and Assumption Agreement with PSALM and SIPC. Under the agreement, SIPC assigned all its rights and obligations as Buyer of PB 104 to the Parent Company after PSALM gave its consent pursuant to the provisions of the Asset Purchase Agreement between SIPC and PSALM. On June 30, 2016, PSALM turned over the PB 104 to the Parent Company (see Note 11).

On September 9, 2016, the Parent Company's Board of Directors further amended the Parent Company's Articles of Incorporation in order to engage in the business of selling, brokering, marketing, or aggregating electricity to the end users. The amendments were subsequently approved and confirmed by written consent of the stockholders representing at least two-thirds of the outstanding capital stock of the Parent Company. On January 4, 2017, the SEC approved such amendment.



The consolidated financial statements comprise the financial statements of the Parent Company and the following subsidiaries:

	Nature of Business	% of Ownership		
		Direct	Indirect	Total
SPC Island Power Corporation	Power generation	100.00%	–	100.00%
Cebu Naga Power Corporation	Power generation	100.00%	–	100.00%
SPC Malaya Power Corporation	Power generation	40.00%	38.40%	78.40%
SPC Light Company, Inc.	Holding company	40.00%	24.00%	64.00%
Bohol Light Company, Inc.	Power distribution	39.90%	13.76%	53.66%
SPC Electric Company, Inc.	Holding company	40.00%	–	40.00%

SPC Island Power Corporation (SIPC). SIPC, a wholly owned subsidiary, was incorporated and registered with the SEC on June 26, 2001. It operates the 146.5 MW Panay Diesel Power Plant (PDPP) (located in Dingle, Iloilo) and the 22 MW Bohol Diesel Power Plant (BDPP) (located in Tagbilaran City, Bohol) which were acquired on March 25, 2009 through the assignment of the Parent Company's rights and obligations to SIPC. It has also been operating the Olango Diesel Power Plant (ODPP) (located in the Island of Olango, Lapu-Lapu City) which supplies all the generated electricity to Mactan Electric Company, Inc. (MECO), an associate. SIPC will continue to operate the ODPP in 2021 or until the new operator that won in the bidding conducted by MECO in 2018 is qualified by the ERC.

Cebu Naga Power Corporation (CNPC). CNPC was incorporated and registered with the SEC on August 12, 2015 to undertake the development, ownership, construction, operation and management of a new 2x150 MW Circulating Fluidized Bed Combustion (CFBC) Coal-fired Power Plant to replace the old CTPP 1 and CTPP 2 in the NPPC, Colon, City of Naga, Cebu. The construction of the new power plant had been aborted due to the adverse Supreme Court decision that led to the return of the NPPC to PSALM on July 31, 2018 (see Note 29). CNPC has not started commercial operations.

SPC Malaya Power Corporation (SMPC). SMPC was incorporated and registered with the SEC on September 22, 2011. SMPC won the bidding processes for the Operation and Maintenance Service Contract (OMSC) of the 650 MW Malaya Thermal Power Plant (MTPP) located in Pililia, Rizal and accordingly operated the MTPP from October 25, 2011 to October 25, 2014. However, SMPC either did not win or did not participate in the subsequent biddings of the OMSC after October 25, 2014. SMPC has not started commercial operations.

Bohol Light Company, Inc. (BLCI). BLCI was incorporated on July 21, 2000 to engage in the business of supply and distribution of electricity, subject to applicable laws, rules and regulations. On July 10, 2003, the National Electrification Commission (NEC) granted BLCI's franchise to operate electric, light and power services for a period of 25 years retroactive from October 20, 2000 to October 19, 2025 in the area presently comprised by Tagbilaran City, Bohol.

SPC Electric Company, Inc. (SECI) and SPC Light Company, Inc. (SLCI). SECI and SLCI were incorporated on October 17, 2002 and January 15, 2003, respectively, primarily to design, construct, install, commission, rehabilitate, maintain, manage, operate and invest in power generation/distribution plants and related facilities. The Parent Company has the power to govern the financial and operating policies of SECI by virtue of an agreement, making it eligible for consolidation in accordance with PFRS 10. SECI and SLCI have not started commercial operations.

The registered office address of the Parent Company is 7th Floor, Cebu Holdings Center, Archbishop Reyes Avenue, Cebu Business Park, Cebu City.



The consolidated financial statements of the Parent Company and its subsidiaries (collectively referred to as the "Group") were authorized for issue by the Board of Directors (BOD) of the Parent Company on April 7, 2021.

2. **Basis of Preparation, Statement of Compliance, Principles of Consolidation and Changes in Accounting Policies and Disclosures**

Basis of Preparation

The Group's consolidated financial statements have been prepared on a historical cost basis, except for financial assets at FVOCI which have been measured at fair value, and are presented in Philippine Peso, the functional currency of the companies in the Group. All amounts are rounded to the nearest Peso except as otherwise indicated.

Statement of Compliance

The Group's consolidated financial statements are presented in accordance with the Philippine Financial Reporting Standards (PFRSs).

Principles of Consolidation

The consolidated financial statements include the accounts of the Parent Company and subsidiaries mentioned in Note 1. The financial statements of the subsidiaries are prepared for the same reporting year as the Parent Company using consistent accounting policies.

Subsidiaries are fully consolidated from the date control is transferred to the Parent Company and cease to be consolidated from the date control is transferred out of the Parent Company. Control is established when the Parent Company is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

All intercompany balances, income and expenses, and profits and losses resulting from intercompany transactions are eliminated in full.

Non-controlling interest represents the portion of profit or loss and net assets in subsidiaries not held by the Parent Company and is presented in the consolidated statement of comprehensive income and within equity in the consolidated statement of financial position, separately from equity attributable to equity holders of the Parent Company. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Parent Company loses control over a subsidiary, it:

- derecognizes the assets (including goodwill) and liabilities of the subsidiary;
- derecognizes the carrying amount of any non-controlling interest;
- derecognizes the cumulative translation differences, recorded in equity;
- recognizes the fair value of the consideration received;
- recognizes the fair value of any investment retained;
- recognizes any surplus or deficit in profit or loss; and
- reclassifies the Parent Company's share of components previously recognized in other comprehensive income to profit or loss or retained earnings, as appropriate.



The accounting policies adopted are consistent with those of the previous financial year, except for the adoption of new standards effective as at January 1, 2020. The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective. Unless otherwise indicated, the adoption of these new standards did not have any significant impact on the consolidated financial statements of the Group.

- Amendments to PFRS 3, *Business Combinations*, Definition of a Business

The amendments to PFRS 3 clarifies that to be considered a business, an integrated set of activities and assets must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create output. Furthermore, it clarifies that a business can exist without including all of the inputs and processes needed to create outputs.

These amendments may impact future periods should the Group enter into any business combinations.

- Amendments to PFRS 7, *Financial Instruments: Disclosures* and PFRS 9, *Financial Instruments*, Interest Rate Benchmark Reform

The amendments to PFRS 9 provide a number of reliefs, which apply to all hedging relationships that are directly affected by the interest rate benchmark reform. A hedging relationship is affected if the reform gives rise to uncertainties about the timing and or amount of benchmark-based cash flows of the hedged item or the hedging instrument.

These amendments did not have any impact on the consolidated financial statements of the Group.

- Amendments to PAS 1, *Presentation of Financial Statements*, and PAS 8, *Accounting Policies, Changes in Accounting Estimates and Errors*, Definition of Material

The amendments provide a new definition of material that states “information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity.”

The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users.

The amendments affect disclosures only and do not affect the Group’s consolidated financial statements.

- Conceptual Framework for Financial Reporting issued on March 29, 2018

The Conceptual Framework is not a standard, and none of the concepts contained therein override the concepts or requirements in any standard. The purpose of the Conceptual Framework is to assist the standard-setters in developing standards, to help preparers develop consistent accounting policies where there is no applicable standard in place and to assist all parties to understand and interpret the standards.



The revised Conceptual Framework includes new concepts, provides updated definitions and recognition criteria for assets and liabilities and clarifies some important concepts.

The adoption of the revised conceptual framework did not have any impact on the Group's consolidated financial statements.

▪ **Amendments to PFRS 16, COVID-19-related Rent Concessions**

The amendments provide relief to lessees from applying the PFRS 16 requirement on lease modifications to rent concessions arising as a direct consequence of the COVID-19 pandemic. A lessee may elect not to assess whether a rent concession from a lessor is a lease modification if it meets all of the following criteria:

- The rent concession is a direct consequence of COVID-19;
- The change in lease payments results in a revised lease consideration that is substantially the same as, or less than, the lease consideration immediately preceding the change;
- Any reduction in lease payments affects only payments originally due on or before June 30, 2021; and
- There is no substantive change to other terms and conditions of the lease.

A lessee that applies this practical expedient will account for any change in lease payments resulting from the COVID-19 related rent concession in the same way it would account for a change that is not a lease modification, i.e., as a variable lease payment.

The amendments are effective for annual reporting periods beginning on or after June 1, 2020. Early adoption is permitted. The Group adopted the amendments beginning January 1, 2020.

These amendments did not have any impact on the consolidated financial statements of the Group because the Group's lessors did not grant any lease concessions to the Group during the year.

New Standards Issued and Effective after December 31, 2020

The Group will adopt the standards enumerated below when these become effective. Except as otherwise indicated, the Group does not expect the adoption of these new pronouncements to have significant impact on its financial statements.

Effective beginning on or after January 1, 2021

- **Amendments to PFRS 9, PFRS 7, PFRS 4 and PFRS 16, Interest Rate Benchmark Reform - Phase 2**

The amendments provide the following temporary reliefs which address the financial reporting effects when an interbank offered rate (IBOR) is replaced with an alternative nearly risk-free interest rate (RFR):

- Practical expedient for changes in the basis for determining the contractual cash flows as a result of IBOR reform;
- Relief from discontinuing hedging relationships; and
- Relief from the separately identifiable requirement when an RFR instrument is designated as a hedge of a risk component



The Group shall also disclose information about:

- The about the nature and extent of risks to which the entity is exposed arising from financial instruments subject to IBOR reform, and how the entity manages those risks; and
- Their progress in completing the transition to alternative benchmark rates, and how the entity is managing that transition

The amendments are effective for annual reporting periods beginning on or after January 1, 2021 and apply retrospectively; however, the Group is not required to restate prior periods.

Effective beginning on or after January 1, 2022

- Amendments to PFRS 3, Reference to the Conceptual Framework

The amendments are intended to replace a reference to the Framework for the Preparation and Presentation of Financial Statements, issued in 1989, with a reference to the Conceptual Framework for Financial Reporting issued in March 2018 without significantly changing its requirements. The amendments added an exception to the recognition principle of PFRS 3, *Business Combinations* to avoid the issue of potential 'day 2' gains or losses arising for liabilities and contingent liabilities that would be within the scope of PAS 37, *Provisions, Contingent Liabilities and Contingent Assets* or Philippine-IFRIC 21, *Levies*, if incurred separately. At the same time, the amendments add a new paragraph to PFRS 3 to clarify that contingent assets do not qualify for recognition at the acquisition date.

The amendments are effective for annual reporting periods beginning on or after January 1, 2022 and apply prospectively.

- Amendments to PAS 16, *Plant and Equipment: Proceeds before Intended Use*

The amendments prohibit entities deducting from the cost of an item of property, plant and equipment, any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognizes the proceeds from selling such items, and the costs of producing those items, in profit or loss.

The amendment is effective for annual reporting periods beginning on or after January 1, 2022 and must be applied retrospectively to items of property, plant and equipment made available for use on or after the beginning of the earliest period presented when the entity first applies the amendment.

The amendments are not expected to have a material impact on the Group.

- Amendments to PAS 37, *Onerous Contracts - Costs of Fulfilling a Contract*

The amendments specify which costs an entity needs to include when assessing whether a contract is onerous or loss-making. The amendments apply a "directly related cost approach". The costs that relate directly to a contract to provide goods or services include both incremental costs and an allocation of costs directly related to contract activities. General and administrative costs do not relate directly to a contract and are excluded unless they are explicitly chargeable to the counterparty under the contract.



The amendments are effective for annual reporting periods beginning on or after January 1, 2022. The Group will apply these amendments to contracts for which it has not yet fulfilled all its obligations at the beginning of the annual reporting period in which it first applies the amendments.

- *Annual Improvements to PFRSs 2018–2020 Cycle*

- Amendments to PFRS 1, *First-time Adoption of Philippines Financial Reporting Standards*, Subsidiary as a first-time adopter

The amendment permits a subsidiary that elects to apply paragraph D16(a) of PFRS 1 to measure cumulative translation differences using the amounts reported by the parent, based on the parent's date of transition to PFRS. This amendment is also applied to an associate or joint venture that elects to apply paragraph D16(a) of PFRS 1.

The amendment is effective for annual reporting periods beginning on or after January 1, 2022 with earlier adoption permitted. The amendments are not expected to have a material impact on the Group.

- Amendments to PFRS 9, *Financial Instruments*, Fees in the '10 per cent' test for derecognition of financial liabilities

The amendment clarifies the fees that an entity includes when assessing whether the terms of a new or modified financial liability are substantially different from the terms of the original financial liability. These fees include only those paid or received between the borrower and the lender, including fees paid or received by either the borrower or lender on the other's behalf. An entity applies the amendment to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment.

The amendment is effective for annual reporting periods beginning on or after January 1, 2022 with earlier adoption permitted. The Group will apply the amendments to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment.

The amendments are not expected to have a material impact on the Group.

- Amendments to PAS 41, *Agriculture*, Taxation in fair value measurements

The amendment removes the requirement in paragraph 22 of PAS 41 that entities exclude cash flows for taxation when measuring the fair value of assets within the scope of PAS 41.

An entity applies the amendment prospectively to fair value measurements on or after the beginning of the first annual reporting period beginning on or after January 1, 2022 with earlier adoption permitted.

The amendments are not expected to have any impact on the Group.



Effective beginning on or after January 1, 2023

▪ Amendments to PAS 1, *Classification of Liabilities as Current or Noncurrent*

The amendments clarify paragraphs 69 to 76 of PAS 1, *Presentation of Financial Statements*, to specify the requirements for classifying liabilities as current or noncurrent. The amendments clarify:

- What is meant by a right to defer settlement;
- That a right to defer must exist at the end of the reporting period;
- That classification is unaffected by the likelihood that an entity will exercise its deferral right; and
- That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification

The amendments are effective for annual reporting periods beginning on or after January 1, 2023 and must be applied retrospectively. The Group has no existing loan agreements as of December 31, 2020 but the Group will continue to assess the impact the amendments will have on the Group.

▪ PFRS 17, *Insurance Contracts*

PFRS 17 is a comprehensive new accounting standard for insurance contracts covering recognition and measurement, presentation and disclosure. Once effective, PFRS 17 will replace PFRS 4, *Insurance Contracts*. This new standard on insurance contracts applies to all types of insurance contracts (i.e., life, non-life, direct insurance and re-insurance), regardless of the type of entities that issue them, as well as to certain guarantees and financial instruments with discretionary participation features. A few scope exceptions will apply.

The overall objective of PFRS 17 is to provide an accounting model for insurance contracts that is more useful and consistent for insurers. In contrast to the requirements in PFRS 4, which are largely based on grandfathering previous local accounting policies, PFRS 17 provides a comprehensive model for insurance contracts, covering all relevant accounting aspects. The core of PFRS 17 is the general model, supplemented by:

- A specific adaptation for contracts with direct participation features (the variable fee approach)
- A simplified approach (the premium allocation approach) mainly for short-duration contracts

PFRS 17 is effective for reporting periods beginning on or after January 1, 2023, with comparative figures required. Early application is permitted. This amendment does not have an impact on the consolidated financial statements of the Group.

Deferred effectivity

▪ Amendments to PFRS 10, *Consolidated Financial Statements*, and PAS 28, *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*

The amendments address the conflict between PFRS 10 and PAS 28 in dealing with the loss of control of a subsidiary that is sold or contributed to an associate or joint venture. The amendments clarify that a full gain or loss is recognized when a transfer to an associate or joint



venture involves a business as defined in PFRS 3. Any gain or loss resulting from the sale or contribution of assets that does not constitute a business, however, is recognized only to the extent of unrelated investors' interests in the associate or joint venture.

On January 13, 2016, the Financial Reporting Standards Council deferred the original effective date of January 1, 2016 of the said amendments until the International Accounting Standards Board (IASB) completes its broader review of the research project on equity accounting that may result in the simplification of accounting for such transactions and of other aspects of accounting for associates and joint ventures.

The amendments may apply to future transactions of the Group.

3. Summary of Significant Accounting Policies

Cash and Cash Equivalents

Cash consists of cash on hand and in banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash with original maturities of three (3) months or less from dates of acquisition and that are subject to an insignificant risk of change in value.

Financial Instruments - Classification and Measurement

Classification of Financial Assets. Financial assets are classified in their entirety based on the contractual cash flows characteristics of the financial assets and the Group's business model for managing the financial assets. The Group classifies its financial assets into the following measurement categories:

- Financial assets measured at amortized cost;
- Financial assets measured at fair value through profit or loss (FVPL);
- Financial assets measured at fair value through other comprehensive income (FVOCI), where cumulative gains or losses previously recognized are reclassified to profit or loss; and
- Financial assets measured at FVOCI, where cumulative gains or losses previously recognized are not reclassified to profit or loss.

Contractual Cash Flows Characteristics. If the financial asset is held within a business model whose objective is to hold assets to collect contractual cash flows or within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets, the Group assesses whether the cash flows from the financial asset represent solely payments of principal and interest (SPPI) on the principal amount outstanding.

In making this assessment, the Group determines whether the contractual cash flows are consistent with a basic lending arrangement, i.e., interest includes consideration only for the time value of money, credit risk and other basic lending risks and costs associated with holding the financial asset for a particular period of time. In addition, interest can include a profit margin that is consistent with a basic lending arrangement. The assessment as to whether the cash flows meet the test is made in the currency in which the financial asset is denominated. Any other contractual terms that introduce exposure to risks or volatility in the contractual cash flows that is unrelated to a basic lending arrangement, such as exposure to changes in equity prices or commodity prices, do not give rise to contractual cash flows that are solely payments of principal and interest on the principal amount outstanding.



Business Model. The Group's business model is determined at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. The Group's business model does not depend on management's intentions for an individual instrument.

The Group's business model refers to how it manages its financial assets in order to generate cash flows. The Group's business model determines whether cash flows will result from collecting contractual cash flows, selling financial assets or both. Relevant factors considered by the Group in determining the business model for a group of financial assets include how the performance of the business model and the financial assets held within that business model are evaluated and reported to the Group's key management personnel, the risks that affect the performance of the business model (and the financial assets held within that business model) and how these risks are managed and how managers of the business are compensated.

Financial Assets at Amortized Cost. A financial asset is measured at amortized cost if (a) it is held within a business model for which the objective is to hold financial assets in order to collect contractual cash flows and (b) the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

These financial assets are initially recognized at fair value plus directly attributable transaction costs and subsequently measured at amortized cost using the effective interest rate (EIR) method, less any impairment in value. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees and costs that are an integral part of the EIR. The amortization is included in "Interest income" in the consolidated statement of income and is calculated by applying the EIR to the gross carrying amount of the financial asset, except for (a) purchased or originated credit-impaired financial assets and (b) financial assets that have subsequently become credit-impaired, where, in both cases, the EIR is applied to the amortized cost of the financial asset. Losses arising from impairment are recognized in "Provision for impairment losses" under "General and administrative expenses" in the consolidated statement of income.

As at December 31, 2020 and 2019, the Group has financial assets at amortized cost consisting of cash and cash equivalents, trade and other receivables, and PSALM deferred adjustments included as part of "Other noncurrent assets" in the consolidated statement of financial position (see Notes 5, 6, 7, 12, 28 and 29).

Financial Assets at FVPL. Financial assets at FVPL are measured at FVPL unless these are measured at amortized cost or at FVOCI. Included in this classification are equity investments held for trading and debt instruments with contractual terms that do not represent solely payments of principal and interest. Financial assets held at FVPL are initially recognized at fair value, with transaction costs recognized in the consolidated statement of income as incurred. Subsequently, they are measured at fair value and any gains or losses are recognized in the consolidated statement of income.

Additionally, even if the asset meets the amortized cost or the FVOCI criteria, the Group may choose at initial recognition to designate the financial asset at FVPL if doing so eliminates or significantly reduces a measurement or recognition inconsistency (an accounting mismatch) that would otherwise arise from measuring financial assets on a different basis.

Trading gains or losses are calculated based on the results arising from trading activities of the Group, including all gains and losses from changes in fair value for financial assets and financial liabilities at FVPL, and the gains or losses from disposal of financial investments.

As at December 31, 2020 and 2019, the Group does not have equity instruments at FVPL.



Financial Assets at FVOCI. A financial asset is measured at FVOCI if (a) it is held within a business model for which the objective is achieved by both collecting contractual cash flows and selling financial assets and (b) its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. These financial assets are initially recognized at fair value plus directly attributable transaction costs and subsequently measured at fair value. Gains and losses arising from changes in fair value are included in other comprehensive income within a separate component of equity. Impairment losses or reversals, interest income and foreign exchange gains and losses are recognized in profit and loss until the financial asset is derecognized. Upon derecognition, the cumulative gain or loss previously recognized in other comprehensive income is reclassified from equity to profit or loss. This reflects the gain or loss that would have been recognized in profit or loss upon derecognition if the financial asset had been measured at amortized cost. Impairment is measured based on the expected credit loss (ECL) model.

The Group may also make an irrevocable election to measure at FVOCI on initial recognition investments in equity instruments that are neither held for trading nor contingent consideration recognized in a business combination in accordance with PFRS 3. Amounts recognized in OCI are not subsequently transferred to profit or loss. However, the Group may transfer the cumulative gain or loss within equity. Dividends on such investments are recognized in profit or loss, unless the dividend clearly represents a recovery of part of the cost of the investment.

Dividends are recognized in profit or loss only when:

- the Group's right to receive payment of the dividend is established;
- it is probable that the economic benefits associated with the dividend will flow to the Group; and
- the amount of the dividend can be measured reliably.

As at December 31, 2020 and 2019, the Group's financial assets at FVOCI includes proprietary golf club shares recorded as part of "Other noncurrent assets" (see Notes 12 and 28).

Classification of Financial Liabilities. Financial liabilities are measured at amortized cost, except for the following:

- Financial liabilities measured at fair value through profit or loss;
- Financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the Group retains continuing involvement;
- Financial guarantee contracts;
- Commitments to provide a loan at a below-market interest rate; and
- Contingent consideration recognized by an acquirer in accordance with PFRS 3.

A financial liability may be designated at fair value through profit or loss if it eliminates or significantly reduces a measurement or recognition inconsistency (an accounting mismatch) or:

- if a host contract contains one or more embedded derivatives; or
- if a group of financial liabilities or financial assets and liabilities is managed and its performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

Where a financial liability is designated at FVPL, the movement in fair value attributable to changes in the Group's own credit quality is calculated by determining the changes in credit spreads above observable market interest rates and is presented separately in other comprehensive income.



The Group's financial liabilities include trade and other payables, customers' deposits and other noncurrent liability (see Notes 5, 14, 15, 28 and 29).

Impairment of Financial Assets

The Group uses the single, forward-looking "expected loss" impairment model and recognizes ECL for the following financial assets that are not measured at FVPL:

- Debt instruments that are measured at amortized cost and FVOCI;
- Loan commitments; and
- Financial guarantee contracts

No ECL is recognized on equity investments.

ECLs are measured in a way that reflects the following:

- an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes;
- the time value of money; and
- reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

Financial assets migrate through the following three stages based on the change in credit quality since initial recognition:

- *Stage 1: 12-month ECL.* For credit exposures where there have not been significant increases in credit risk since initial recognition and that are not credit-impaired upon origination, the portion of lifetime ECLs that represent the ECLs that result from default events that are possible within the 12-months after the reporting date are recognized.
- *Stage 2: Lifetime ECL - not credit-impaired.* For credit exposures where there have been significant increases in credit risk since initial recognition on an individual or collective basis but are not credit-impaired, lifetime ECLs representing the ECLs that result from all possible default events over the expected life of the financial asset are recognized.
- *Stage 3: Lifetime ECL - credit-impaired.* Financial assets are credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of those financial assets have occurred. For these credit exposures, lifetime ECLs are recognized and interest revenue is calculated by applying the credit-adjusted effective interest rate to the amortized cost of the financial asset.

Loss allowances are recognized based on 12-month ECL for debt investment securities that are assessed to have low credit risk at the reporting date. A financial asset is considered to have low credit risk if:

- the financial instrument has a low risk of default;
- the borrower has a strong capacity to meet its contractual cash flow obligations in the near term;
- or
- adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations.



The Group considers a debt investment security to have low credit risk when its credit risk rating is equivalent to the globally understood definition of 'investment grade', or when the exposure is less than 30 days past due.

Determination of the Stage for Impairment. At each reporting date, the Group assesses whether there has been a significant increase in credit risk for financial assets since initial recognition by comparing the risk of default occurring over the expected life between the reporting date and the date of initial recognition. The Group considers reasonable and supportable information that is relevant and available without undue cost or effort for this purpose. This includes quantitative and qualitative information and forward-looking analysis.

An exposure will migrate through the ECL stages as asset quality deteriorates. If, in a subsequent period, asset quality improves and also reverses any previously assessed significant increase in credit risk since origination, then the loss allowance measurement reverts from lifetime ECL to 12-month ECL.

Simplified Approach. The simplified approach, where changes in credit risk are not tracked and loss allowances are measured at amounts equal to lifetime ECL, is applied to "Trade and other receivables". The Group has established a provision matrix for commercial and industrial business segments that is based on historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Group considers a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group.

Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the net amount reported in the consolidated statement of financial position if, and only if, the Group has a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the asset and settle the liability simultaneously. The Group assesses that it has a currently enforceable right of offset if the right is not contingent on a future event, and is legally enforceable in the normal course of business, event of default, and event of insolvency or bankruptcy of the Group and all of the counterparties.

Derecognition of Financial Assets and Liabilities

Financial Assets. A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognized where:

- the rights to receive cash flows from the asset have expired;
- the Group retains the right to receive cash flows from the asset, but has assumed an obligation to pay them in full without material delay to a third party under a 'pass-through' arrangement; or
- the Group has transferred its rights to receive cash flows from the asset and either (i) has transferred substantially all the risks and rewards of the asset, or (ii) has neither transferred nor retained substantially all the risks and rewards of the asset but has transferred control of the asset.

Financial Liabilities. A financial liability is derecognized when the obligation under the liability is discharged or cancelled or has expired.



Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability; or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a nonfinancial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities;
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable; and
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognized in the Group's statements of financial position on a recurring basis, the Group determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

Materials and Supplies

Materials and supplies, which consist of spare parts, fuel and consumables used in the operation, repairs and maintenance of the power generation and distribution utility plants, are stated at the lower of cost and net realizable value (NRV). Cost is determined using the average method. NRV is the current replacement cost in the ordinary course of business.

Value-Added Tax (VAT)

Revenue, expenses, and assets are recognized net of the amount of VAT, if applicable. When VAT from sales of goods and/or services (output VAT) exceeds VAT passed on from purchases of goods or services (input VAT), the excess is recognized as payable in the statement of financial position.



When VAT passed on from purchases of goods or services (input VAT) exceeds VAT from sales of goods and/or services (output VAT), the excess is recognized as an asset in the statement of financial position to the extent of the recoverable amount.

Investments in Associates

The Group's investments in associates are accounted for under the equity method of accounting. An associate is an entity in which the Group has significant influence and which is neither a subsidiary nor a joint venture.

Under the equity method, an investment in associate is carried in the consolidated statement of financial position at cost plus post-acquisition changes in the Group's share of net assets of the associates. Goodwill relating to an associate is included in the carrying amount of the investment and is not amortized. After application of the equity method, the Group determines whether it is necessary to recognize any additional impairment loss with respect to the Group's net investment in the associate. The consolidated statement of comprehensive income reflects the share of the results of operations of the associates. Where there has been a change recognized directly in the equity of the associate, the Group recognizes its share of any changes and discloses this, when applicable, in the consolidated statement of changes in equity.

The reporting dates of the associates and the Parent Company are identical and the associates' accounting policies conform to those used by the Group for like transactions and events in similar circumstances.

Property, Plant and Equipment

Property, plant and equipment and right-of-use assets, except land, are stated at cost, excluding the costs of day-to-day servicing, less accumulated depreciation and any allowance for impairment losses. Land held by a subsidiary is stated at cost less any accumulated impairment in value.

The initial cost of property, plant and equipment comprises its purchase price, including import duties, taxes and any directly attributable cost of bringing the asset to its working condition and location for its intended use. Such cost includes the cost of replacing part of such property, plant and equipment when the recognition criteria are met. Cost also includes asset retirement obligation specifically for property, plant and equipment installed/constructed on the leased properties.

Advances to suppliers and contractors to be applied as payment for assets to be classified as property, plant and equipment are presented as noncurrent asset and included as part of "Other noncurrent assets" in the consolidated statement of financial position.

Expenditures incurred after the property, plant and equipment have been put into operations, such as repairs and maintenance, are normally charged to income in the period when the costs are incurred. In situations where it can be clearly demonstrated that the expenditures have resulted in an increase in the future economic benefits expected to be obtained from the use of an item of property, plant and equipment beyond its originally assessed standard of performance, the expenditures are capitalized as additional costs of property, plant and equipment.

The carrying amount of the replaced part, regardless of whether the replaced part had been depreciated separately, is derecognized if an entity recognizes in the carrying amount of an item of property, plant and equipment the cost of a replacement for part of the item. If it is not practicable for an entity to determine the carrying amount of the replaced part, it may use the cost of the replacement as an indication of what the cost of the replaced part was at the time it was acquired or constructed. When each major inspection is performed, its cost is recognized in the carrying amount of the item of property, plant and equipment as a replacement if the recognition criteria are satisfied.



Depreciation of property, plant and equipment commences once the assets are available for use and is computed on a straight-line basis over the estimated useful lives of the assets or the remaining years of Cooperation Period (for applicable assets) or lease term, whichever is shorter, as follows:

Category	No. of Years
Distribution lines, poles and fixtures	25
Power transformers, switches and devices	15-25
Plant machinery and equipment	2-15
Motor vehicles	2-5
Structures	3-25
Furniture and office equipment	2-12
Right-of-use assets	2-7

The remaining useful lives and the depreciation method are reviewed periodically to ensure that the periods and method of depreciation are consistent with the expected pattern of consumption of future economic benefits from items of property, plant and equipment.

Fully depreciated assets are retained in the accounts until they are no longer in use and no further charge for depreciation and amortization is made in respect to those assets.

When assets are retired or otherwise disposed of, the cost and the related accumulated depreciation and any allowance for impairment losses are removed from the accounts and any resulting gain or loss is credited to or charged against current operations.

Construction in progress represents assets under construction and is stated at cost. This includes cost of construction, equipment and other direct costs. Construction in progress is not depreciated until such time as the relevant assets are completed and available for operational use.

It is the Group's policy to classify right-of-use assets as part of property and equipment. The Group recognizes right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are initially measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The initial cost of right-of-use assets includes the amount of lease liabilities recognized, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories.

Unless the Group is reasonably certain to obtain ownership of the leased asset at the end of the lease term, the recognized right-of-use assets are depreciated on a straight-line basis over the shorter of their estimated useful life and lease term. Right-of-use assets are subject to impairment.

Other Noncurrent Assets

Franchise. Included as part of "Other noncurrent assets" in the consolidated statement of financial position, franchise is stated initially at cost. After initial recognition, franchise is valued at cost less accumulated amortization and any allowance for impairment losses. Costs incurred to acquire the franchise to operate the Bohol Provincial Electric System are amortized over 25 years, which is equivalent to the franchise period granted to BLCI and assessed for impairment whenever there is an indication that the franchise may be impaired. The amortization period and the amortization method for the franchise are reviewed at least at each financial year-end. Changes in the expected



useful life or the expected pattern of consumption of future economic benefits embodied in the franchise is accounted for by changing the amortization period or method, as appropriate, and are treated as changes in accounting estimates. The amortization expense on the franchise is recognized under "Plant and operations" in the consolidated statement of comprehensive income.

Goodwill. In a business combination, goodwill is initially measured at cost being the excess of the aggregate of the consideration transferred and the amount recognized for non-controlling interest over the net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the subsidiary acquired, the difference is recognized in the consolidated statement of comprehensive income.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units (CGU) that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units. Where goodwill forms part of a CGU and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the CGU retained.

Goodwill is tested for impairment annually, or when circumstances indicate that the carrying value may be impaired. Impairment is determined for goodwill by assessing the recoverable amount of each CGU (or group of CGUs) to which the goodwill relates. When the recoverable amount of the CGU is less than its carrying amount, an impairment loss is recognized. Impairment losses relating to goodwill cannot be reversed in future periods.

Asset Retirement Obligation (ARO)

The Group has a contractual obligation under the Land Lease Agreement (LLA) (see Notes 16 and 29) with PSALM (the Lessor) pursuant to the business acquisition of the LBGTs in 2010 by the Parent Company and the Panay and Bohol Diesel Power Plants in 2009 by SIPC, to dismantle and remove all movable and immovable improvements which have been directed to be removed by the Lessor, to clean and free the leased premises from all environmental waste, hazardous substances and hazardous materials including those resulting from any dismantling, to repair any damage caused to the leased premises and to restore the leased premises to the condition it was found at the acquisition date to the full satisfaction of the lessor, subject to ordinary wear and tear, within 180 days from the termination of the lease agreement or expiration of the lease term.

The ARO recognized represents the best estimate of the expenditures required to dismantle installed assets and restore the leased premises to their original condition at the end of the lease term. Such cost estimates are discounted using a pre-tax rate that reflects the current market assessment of the time value of money and the risks specific to the liability. The Group recognized the fair value of the liability for these obligations and capitalizes the present value of these costs as part of the balance of the property, plant and equipment accounts, which are depreciated on a straight-line basis over the remaining useful lives of the related property, plant and equipment. Each year, the ARO is increased to reflect the accretion of discount and to accrue an estimate for the effects of inflation, with the charges being recognized under "Interest expense" in the consolidated statement of comprehensive income.



While it is believed that the assumptions used in the estimation of such costs are reasonable, significant changes in these assumptions may materially affect the recorded expense or obligations in future years. Changes in the measurement of an existing decommissioning, restoration and similar liability that result from changes in the estimated timing or amount of the outflow of resources embodying economic benefits required to settle the obligation, or a change in the discount rate, shall be accounted for in accordance with the following under the cost model of accounting for the related asset subject to (a) changes in the liability shall be added to, or deducted from, the cost of the related asset in the current period, (b) the amount deducted from the cost of the asset shall not exceed its carrying amount, the excess shall be recognized immediately in the consolidated statement of comprehensive income, and (c) if the adjustment results in an addition to the cost of an asset, the Group shall consider whether this is an indication that the new carrying amount of the asset may not be fully recoverable. If it is such an indication, the Group shall test the asset, and shall account for any impairment loss, in accordance with PAS 36.

The adjusted depreciable amount of the asset, after adjustment for changes in ARO, is depreciated over its useful life. Once the related asset has reached the end of its useful life, all subsequent changes in the ARO shall be recognized in the consolidated statement of comprehensive income as they occur.

Impairment of Nonfinancial Assets Except Goodwill

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Group makes an estimate of the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Impairment losses of continuing operations are recognized in the consolidated statement of comprehensive income in those expense categories consistent with the function of the impaired asset.

An assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation and amortization, had no impairment loss been recognized for the asset in prior years. After such a reversal, the depreciation charge is adjusted in future periods to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining useful life.

Equity

Capital Stock. Capital stock is recognized at par value for all issued shares.

Additional Paid-in Capital. Considerations received in excess of par value are recognized as additional paid-in capital, net of incremental costs that are directly attributable of the issuance of new shares.



Treasury Stock. Own equity instruments which are reacquired are recognized at cost and deducted from equity. No gain or loss is recognized in the consolidated statement of comprehensive income on the purchase, sale, issue or cancellation of the Group's own equity instruments. Any difference between the carrying amount and the consideration, if reissued, is recognized in additional paid-in capital.

Retained Earnings. Cumulative balance of periodic net income or loss, dividend contributions, prior period adjustments, effect of changes in accounting policy and other capital adjustments. Dividends are recognized as liability and deducted from retained earnings when they are declared.

Non-controlling interests. Represent the equity interests in subsidiaries which are not held by the Group.

Revenue Recognition

Revenue from contracts with customers is recognized when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services, excluding amounts collected on behalf of third parties.

Revenue is recognized when the Group satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognized is the amount allocated to the satisfied performance obligation.

The Group has concluded that it is the principal in its revenue arrangements because it controls the goods or services before these goods or services are transferred to the customer. The following specific recognition criteria must also be met before revenue is recognized:

Revenue

- Revenue consists of: (i) fees for ancillary services provided by the Parent Company and SIPC (see Notes 24 and 26), (ii) fees for electricity generated and sold by the Parent Company and SIPC to the Wholesale Electricity Spot Market (see Notes 24 and 26), and (iii) energy fees by SIPC for sale of electricity under various contracts with distribution utilities (see Notes 24 and 26).

The Group has concluded that revenue should be recognized over time since the customer simultaneously receives and consumes the benefit as the seller supplies power. For power generation where capacity and energy dispatched are separately identified, these two obligations are to be combined as one performance obligation since these are not distinct within the context of the contract as the buyer cannot benefit from the contracted capacity alone without the corresponding energy and the buyer cannot obtain energy without contracting a capacity. The combined performance obligation qualifies as a series of distinct goods or services that are substantially the same and have the same pattern of transfer.

Some contracts with customers provide unspecified quantity of energy, includes provisional Energy Regulatory Commission (ERC) rates that give rise to variable consideration. The variable consideration is estimated at contract inception and constrained until the associated uncertainty is subsequently resolved.



- Revenue of BLCI from the distribution of power also qualifies as a series of distinct goods or services that are substantially the same and have the same pattern of transfer accounted for as one performance obligation. Revenue is recognized over time and based on amounts billed.

Other Income. Other income is recognized as earned when the related services or performance obligations are rendered.

Interest Income. Interest income is recognized as interest accrues taking into account the effective yield of the asset.

Cost and Expense Recognition

Costs and expenses are recognized in the consolidated statement of comprehensive income when incurred.

Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Group as a lessee. The Group applies a single recognition and measurement approach for all leases, except for short-term leases (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option) for office spaces, parking lots and leases of low-value assets. The Group recognizes lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

Lease liabilities. At the commencement date of the lease, the Group recognizes lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognized as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Pension Expense

The Parent Company has a defined benefit pension plan which requires contributions to be made to a separately administered fund, while SIPC and BLCI have unfunded, noncontributory, defined benefit pension plan covering substantially all of its regular and permanent employees.



The net defined benefit liability or asset is the aggregate of the present value of the defined benefit obligation at the end of the reporting period reduced by the fair value of plan assets, adjusted for any effect of limiting a net defined benefit asset to the asset ceiling. The asset ceiling is the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

The cost of providing benefits under the defined benefit plans is actuarially determined using the projected unit credit method.

Defined benefit costs comprise the following:

- Service cost;
- Net interest on the net defined benefit liability; and
- Remeasurements of net defined benefit liability.

Service costs which include current service costs, past service costs and gains or losses on non-routine settlements are recognized as expense in the consolidated statement of comprehensive income. Past service costs are recognized when plan amendment or curtailment occurs. These amounts are calculated periodically by independent qualified actuaries.

Net interest on the net defined benefit liability or asset is the change during the period in the net defined benefit liability that arises from the passage of time which is determined by applying the discount rate based on government bonds to the net defined benefit liability or asset. Net interest on the net defined benefit liability is recognized as expense or income in profit or loss.

Remeasurements comprising actuarial gains and losses, return on plan assets and any change in the effect of the asset ceiling (excluding net interest on defined benefit liability) are recognized immediately in other comprehensive income in the period in which they arise. Remeasurements are not reclassified to profit or loss in subsequent periods.

Plan assets are assets that are held by a long-term employee benefit fund or qualifying insurance policies. Plan assets are not available to the creditors of the Group, nor can they be paid directly to the Group. Fair value of plan assets is based on market price information. When no market price is available, the fair value of plan assets is estimated by discounting expected future cash flows using a discount rate that reflects both the risk associated with the plan assets and the maturity or expected disposal date of those assets (or, if they have no maturity, the expected period until the settlement of the related obligations). If the fair value of the plan assets is higher than the present value of the defined benefit obligation, the measurement of the resulting defined benefit asset is limited to the present value of economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

Income Tax

Current Income Tax. Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those enacted or substantively enacted as at the reporting date.

Deferred Income Tax. Deferred income tax is provided, using the balance sheet liability method, on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.



The carrying amount of deferred income tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax assets to be utilized.

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted as at the reporting date.

Deferred income tax assets and liabilities are offset, if a legally enforceable right exists to set off current income tax assets against current income tax liabilities and the deferred income taxes relate to the same taxable entity and the same taxation authority.

Deferred income tax items are recognized in correlation to the underlying transaction either in profit or loss or directly in equity.

The Group records uncertain tax positions on the basis of a two-step process whereby the Group determines whether it is more likely than not that the tax positions will be sustained based on technical merits of the position, and for those tax positions that meet the more likely than not criteria, the Group recognizes the largest amount of tax benefit that is greater than 50% likely to be realized upon ultimate settlement with related tax authority. The Group records interest and penalties on uncertain tax positions in "Income tax expense (benefit)" account in the consolidated statement of comprehensive income.

Related Party Transactions

Transactions with related parties are accounted for based on the nature and substance of the agreement, and financial effects are included in the appropriate asset, liability, income and expense accounts.

Provisions

Provisions are recognized when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Where the Group expects some or all of a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognized as a separate asset but only when the reimbursement is virtually certain. If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessment of the time value of money and, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as interest expense.

Foreign-Currency-Denominated Transactions

The consolidated financial statements are presented in Philippine Peso, the functional currency of the companies in the Group. Each entity in the Group determines its own functional currency and items included in the consolidated financial statements of each entity are measured using that functional currency. Transactions in foreign currencies are initially recorded in the functional currency rate prevailing at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are restated at the functional currency rate of exchange ruling at the reporting date. All differences are directly charged against or credited to current operations.



Nonmonetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Nonmonetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

Earnings Per Share

Basic earnings per common share is determined by dividing net income by the weighted average number of common shares outstanding, after retroactive adjustment for any stock dividend and stock splits declared during the year.

Diluted earnings per common share is calculated by dividing the net income for the year attributable to the ordinary equity holders of the Parent Company by the weighted average number of common shares outstanding during the year plus the weighted average number of ordinary shares that would be issued for any outstanding common stock equivalents.

Segment Reporting

The Group's operating businesses are organized and managed separately according to the nature of the products and services provided, with each segment representing a strategic business unit that offers different products and serves different markets.

The Group is organized into three major business segments. Such business segments are the bases upon which the Group reports its primary segment information. Financial information on business segments is presented in Note 26 to the consolidated financial statements.

Contingencies

Contingent liabilities are not recognized in the consolidated financial statements. These are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the consolidated financial statements but are disclosed when an inflow of economic benefits is probable.

Events After the Reporting Period

Post year-end events that provide additional information about the Group's position at the reporting period (adjusting events) are reflected in the consolidated financial statements. Post year-end events that are not adjusting events are disclosed in the notes to the consolidated financial statements when material.

4. Significant Accounting Judgments, Estimates and Assumptions

The Group's consolidated financial statements, prepared in compliance with PFRSs, require the Group to make judgments and estimates that affect amounts reported in the Group's consolidated financial statements and related notes. In preparing these consolidated financial statements, the Group made its best judgments and estimates of certain amounts, giving due consideration to materiality. The Group believes that the following represent a summary of these significant accounting judgments and estimates and related impact and associated risks in the Group's consolidated financial statements.

Judgments

In the process of applying the Group's accounting policies, management has made judgments, apart from those involving estimations which have the most significant effect on the amounts recognized in the Group's consolidated financial statements.



Revenue Recognition. The Group recognizes revenue when it satisfies an identified performance obligation by transferring a promised good or service to a customer. A good or service is considered to be transferred when the customer obtains control. The Group determines, at contract inception, whether it will transfer control of a promised good or service over time. If the Group does not satisfy a performance obligation over time, the performance obligation is satisfied at a point in time.

The Group's revenue from power generation and power distribution are to be recognized over time, since customers simultaneously receives and consumes the benefits as the Group supplies power.

Significant judgments in revenue recognition are as follows:

- *Identifying Performance Obligations.* The Group identifies performance obligations by considering whether the promised goods or services in the contract are distinct goods or services. A good or service is distinct when the customer can benefit from the good or service on its own or together with other resources that are readily available to the customer and the Group's promise to transfer the good or service to the customer is separately identifiable from the other promises in the contract.

The Group assesses performance obligations as a series of distinct goods and services that are substantially the same and have the same pattern of transfer if (i) each distinct good or services in the series are transferred over time and (ii) the same method of progress will be used (i.e., units of delivery) to measure the entity's progress towards complete satisfaction of the performance obligation.

For power generation and ancillary services where capacity and energy dispatched are separately identified, these two obligations are to be combined as one performance obligation since these are not distinct within the context of the contract as the buyer cannot benefit from the contracted capacity alone without the corresponding energy and the buyer cannot obtain energy without contracting a capacity.

The combined performance obligation qualifies as a series of distinct goods or services that are substantially the same and have the same pattern of transfer since the delivery of energy every month are distinct services which are all recognized over time and have the same measure of progress.

- *Identifying Methods for Measuring Progress of Revenue Recognized Over Time.* The Group determines the appropriate method of measuring progress which is either through the use of input or output methods. Input method recognizes revenue on the basis of the entity's efforts or inputs to the satisfaction of a performance obligation while output method recognizes revenue on the basis of direct measurements of the value to the customer of the goods or services transferred to date.

For power generation and ancillary services, the Group determined that the output method is the best method in measuring progress since actual electricity is supplied to customers. The Group recognizes revenue based on:

- For power generation and ancillary services:
 - For the variable energy payment, actual kilowatt hours consumed which are billed on a monthly basis.
 - For fixed capacity payments, the Group allocates the transaction price on a straight-line basis over the contract term. The allocated fixed payments are also billed on a monthly basis.



- For power distribution, the Group uses the actual kilowatt hours consumed, which are also billed on a monthly basis.
- *Determining Method to Estimate Variable Consideration and Assessing the Constraint.* The Group includes some or all the amounts of variable consideration estimated but only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is subsequently resolved. The Group considers both the likelihood and magnitude of the revenue reversal in evaluating the extent of variable consideration the Group will subject to constraint. Factors such as (i) high susceptibility to factors outside the Group's influence, (ii) timing of resolution of the uncertainty, and (iii) having a large number and broad range of possible considerations amount are considered.

Some contracts with customers provide unspecified quantity of energy and provisional ERC rates that give rise to variable consideration. In estimating the variable consideration, the Group applies the expected value method in estimating the variable consideration given the large number of customer contracts that have similar characteristics and the range of possible outcomes.

Before including any amount of variable consideration in the transaction price, the Group considers whether the amount of variable consideration is constrained. The Group determined that the estimates of variable consideration are to be fully constrained based on the range of possible outcomes (i.e., unspecified quantity of energy), and the unpredictability of other factors outside the Group's influence (i.e., provisional ERC rates).

- *Allocation of Variable Consideration.* Variable consideration may be attributable to the entire contract or to a specific part of the contract. For power generation, power distribution and ancillary services revenue streams which are considered as series of distinct goods or services that are substantially the same and have the same pattern of transfer, the Group allocates the variable amount that is no longer subject to constraint to the satisfied portion (i.e., month) which forms part of the single performance obligation, and forms part of the monthly billing of the Group.

Assessment of Control Over SECI. Control is presumed to exist when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. On the other hand, significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control of those policies. Management has determined that the Group has the ability to control the operating and financial activities of SECI by virtue of an agreement. The other stockholder (an individual stockholder owning 60% of the outstanding capital stock of SECI and also a major stockholder of the Parent Company) delegates and entrusts all the decisions in the operational and finance functions of SECI to the Parent Company who owns 40% of the outstanding capital stock of SECI.

Determining Non-Controlling Interest (NCI) that is Material to the Group. The Group assesses whether an NCI is material by considering factors such as the carrying amount of the NCI relative to the net equity of the Group, the profit or loss or other comprehensive income (OCI) of the subsidiary attributable to the NCI, the assets and liabilities of the related subsidiary, or the amount of dividends paid by the subsidiary to the NCI, and the proportion that these amounts bear to the Group's financial position or results of operations. The Group also considers the nature of activities of the subsidiary and its relative importance or risk compared to other operations of the Group.



Based on management's assessment, it has determined that the NCI in BLCI is material to the Group. Information about this subsidiary with material NCI is disclosed in Note 18.

Legal Contingencies. The Group is currently involved in various legal proceedings. The estimate of probable costs for the resolution of possible claims is developed in consultation with outside counsel handling the Group's defense in these matters and is based upon an analysis of potential results of litigation. No provision for probable losses arising from legal contingencies was recognized as of December 31, 2020 and 2019.

Estimates and Assumptions

Estimating Expected Credit Losses on Trade and Other Receivables and Receivables from PSALM Deferred Adjustments using Simplified Approach. The Group uses the provision matrix to calculate ECLs for these receivables. The Group calculates provision rates based on days past due for a group of various customer or debtor segments that have similar loss patterns (i.e., customer type).

The provision matrix is initially based on the Group's historical observed loss rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., inflation rates) are expected to increase over the next year which can lead to an increased number of defaults, the historical loss rates are adjusted. At every reporting date, the historical observed loss rates are updated and changes in the forward-looking estimates are analyzed.

The assessment of the correlation between historical observed loss rates, forecast economic conditions and ECLs is a significant estimate which involves qualitative and quantitative thresholds in place. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

The Group incorporates forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL.

The Group has identified and documented key drivers of credit risk and credit losses of each portfolio of financial instruments and, using an analysis of historical data, has estimated relationships between macro-economic variables and credit risk and credit losses.

Predicted relationship between the key indicators and default and loss rates on various portfolios of financial assets have been developed based on analyzing historical data over the past 3 years. The methodologies and assumptions including any forecasts of future economic conditions are reviewed regularly.

The Group has not identified any uncertain event that it has assessed to be relevant to the risk of default occurring but where it is not able to estimate the impact on ECL due to lack of reasonable and supportable information.



An increase in the Group's allowance for expected credit losses of trade and other receivables, receivable from PSALM deferred adjustments and noncurrent receivable from customers arising from PSALM's deferred adjustments (see Note 29) will increase the Group's recorded expenses and decrease current and noncurrent assets. As of December 31, 2020, and 2019, allowance for expected credit losses amounted to ₱39.8 million and ₱37.2 million, respectively (see Note 7). These receivables, net of allowance for expected credit losses, amounted to ₱336.0 million and ₱417.2 million as of December 31, 2020 and 2019, respectively (see Note 7).

Estimating Allowance for Materials and Supplies Losses. The Group provides allowance for losses related to materials and supplies whenever the value of these materials and supplies becomes lower than cost due to damage, physical deterioration or obsolescence. The amounts and timing of the recorded expenses for any period would differ if the Group made different judgments or utilized different estimates. An increase in allowance for losses would increase recorded expenses and decrease current assets.

Allowance for losses amounted to nil as of December 31, 2020 and 2019 (see Note 8). The carrying value of the materials and supplies, net of allowance for losses, amounted to ₱363.6 million and ₱378.4 million as of December 31, 2020 and 2019, respectively (see Note 8).

Estimating Useful Lives of Property, Plant and Equipment. The Group estimates the useful lives of property, plant and equipment, except land held by subsidiaries and construction in progress, based on the period over which the assets are expected to be available for use or lease term, whichever is shorter. The estimated useful lives of property, plant and equipment are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the assets. In addition, the estimation of the useful lives of property, plant and equipment is based on collective assessment of internal technical evaluation and experience with similar assets. However, it is possible that future results of operations could be materially affected by changes in estimates brought about by changes in factors mentioned above. The amounts and timing of recording expenses for any period would be affected by changes in these factors and circumstances.

The Group recognized depreciation expense amounting to ₱93.1 million, ₱110.0 million and ₱89.0 million in 2020, 2019 and 2018, respectively (see Note 22). As of December 31, 2020 and 2019, the aggregate net book values of property, plant and equipment subjected to depreciation amounted to ₱673.0 million and ₱684.9 million, respectively (see Note 11).

Estimating Impairment of Property, Plant and Equipment. Property, plant and equipment are reviewed and tested whenever there is an indication of impairment and are reassessed at least each reporting date. Factors such as significant underperformance of an asset relative to expected historical or projected future operating results, significant changes in the manner of use of the acquired assets, or significant negative industry or economic trends are considered by the Group in assessing whether there is an indication that an asset's carrying amount may exceed its recoverable amount.

The Group recognized impairment loss amounting to ₱14.3 million in 2018 and nil in 2020 and 2019 (see Note 20). As of December 31, 2020 and 2019, the aggregate net book values of property, plant and equipment amounted to ₱749.7 million and ₱793.8 million, respectively (see Note 11).



Estimating Impairment of Nonfinancial Assets other than Property, Plant and Equipment. The Group assesses whether there are any indicators of impairment at each reporting date. These nonfinancial assets (prepayments and other current assets, investments in associates, and other noncurrent assets, excluding noncurrent receivable from PSALM) are tested for impairment whenever events or changes in circumstances indicate that the carrying amount of the asset may not be recoverable. The recoverable amount of investments in associates are based on fair value less cost to sell. Fair value less cost to sell is determined to be the amount obtainable from the sale of the underlying net assets of the associate. For the other nonfinancial assets, the recoverable amounts are assessed if there are changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in those assets.

Based on management's assessment, there are no indicators of impairment on these nonfinancial assets. Thus, no impairment loss was recognized in 2020, 2019 and 2018. The carrying amounts of these nonfinancial assets as of December 31 are as follows (see Notes 9, 10, 12):

	2020	2019
Investments in associates	₱5,782,866,638	₱5,949,330,471
Prepayments and other current assets	54,950,450	81,543,758
Other noncurrent assets (excluding noncurrent receivable from PSALM, financial asset at FVOCI and goodwill)	24,119,641	29,424,022

Estimating Asset Retirement Obligation (ARO). The Group has a contractual obligation under the LLA with PSALM to dismantle installed assets and restore the leased premises to their original condition at the end of the lease term (see Notes 16 and 29). These estimated costs of dismantling and restoration assume third party estimates. The Group projected the estimate using inflation rates ranging from 2.56%–3.00% and 3.00%–3.40% in 2020 and 2019, respectively, and discount rates of 3.44% and 4.97% in 2020 and 2019, respectively.

The amount and timing of recorded expenses for any period would differ if different assumptions are used. An increase in computed ARO would increase the recorded asset, depreciation and increase noncurrent liabilities.

As of December 31, 2020 and 2019, the ARO has a carrying value of ₱85.5 million and ₱81.4 million, respectively (see Note 16). Reversal of ARO amounted to nil in 2020 and 2019, and ₱39.1 million in 2018 (see Note 16).

Estimating Realizability of Deferred Income Tax Assets. The Group reviews the carrying amounts of deferred income tax assets at each reporting date and reduces deferred income tax assets to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax assets to be utilized. However, there is no assurance that the Group will utilize all or part of the deferred income tax assets. The Group's assessment on the recognition of deferred income tax assets on deductible temporary differences is based upon the likely timing and level of future taxable profits determined from the tax planning strategies of the Group.

The Group has deferred income tax assets amounting to ₱34.1 million and ₱32.0 million as of December 31, 2020 and 2019, respectively (see Note 25).



Estimating Impairment of Goodwill. The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation of the value in use of the cash-generating units to which the goodwill is allocated. In estimating the value in use, the Group estimated annual growth at 4%–7% in energy sold and 5%–7% escalation of operating expenses for the first five years. The Group assumed a zero growth rate beyond five years. The interest rate used to discount the net cash flows from operations is the weighted average cost of capital (WACC) of 14.97% for BLCI as of December 31, 2020 and 2019. The carrying amount of goodwill related to the investment in BLCI amounted to ₱32.5 million as of December 31, 2020 and 2019 (see Note 13).

Estimating Incremental Borrowing Rate (IBR). The Group cannot readily determine the interest rate implicit in the lease, therefore, it uses its IBR to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in similar economic environment. The IBR therefore reflects what the Group ‘would have to pay’, which requires estimation when no observable rates are available. The Group estimates the IBR using observable inputs such as market interest rates when available and is required to make certain entity-specific estimates such as the Group’s credit rating.

The carrying amount of the right-of-use assets as of December 31, 2020 and 2019 amounted to ₱9.1 million and ₱13.4 million, respectively. Lease liabilities as of December 31, 2020 and 2019 amounted to ₱6.2 million and ₱10.5 million, respectively (see Notes 11 and 30).

Determining Fair Value of Financial Assets and Financial Liabilities. PFRSs require that certain financial assets and liabilities be carried at fair value, which requires extensive use of accounting estimates and judgment. While significant components of fair value measurement were determined using verifiable objective evidence (i.e., foreign exchange rates, interest rates, volatility rates), the amount of change in fair value would differ if the Group utilized a different valuation methodology. Any changes in fair value of these financial assets and liabilities would affect the consolidated statements of comprehensive income and consolidated statements of changes in equity.

Fair value of financial assets as of December 31, 2020 and 2019 amounted to ₱4,398.9 million and ₱3,799.6 million, respectively (see Note 28). Fair value of financial liabilities as of December 31, 2020 and 2019 amounted to ₱623.7 million and ₱671.7 million, respectively (see Note 28).

5. Related Party Transactions

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party in making financial and operating decisions or the parties are subject to common control or common significant influence.

The Group’s policy on material related party transactions is in compliance with the Philippine SEC Memorandum Circular No. 10, Series of 2019, or the *Rules on Material Related Party Transactions for Publicly-Listed Companies*.

The policy applies to the Group and covers related party transactions that meet the materiality threshold of 10% of the Group’s consolidated assets. It defines the processes, controls and safeguards for the proper handling, including review, approval and disclosure, of such related party transactions in accordance with applicable laws and regulations.



The Group, in the normal course of business, has significant transactions with related parties which principally consist of the following:

Associates

- Rendering of management and other services by the Parent Company to MECO, an associate, amounting to ₱120.0 million, ₱123.6 million and ₱120.0 million in 2020, 2019 and 2018, respectively, are recorded as "Service income" presented as part of "Other income (charges)" in the consolidated statements of comprehensive income.
- Management, operation and maintenance services rendered by SIPC on ODPP arising from the assignment of rights and obligations by the Parent Company to SIPC under the "Operations, Maintenance and Management Services Agreement" with MECO until 2026 or until a new operator that won in the bidding conducted by MECO in 2017 is qualified by the ERC, whichever is earlier. Revenue recorded under "Revenue" amounted to ₱16.1 million, ₱32.7 million and ₱41.3 million in 2020, 2019 and 2018, respectively. Outstanding receivables from MECO on these transactions amounted to ₱1.1 million and ₱2.3 million as of December 31, 2020 and 2019, respectively, and are included as part of "Trade and other receivables" in the consolidated statements of financial position (see Note 7).
- Purchase of power by BLCI from KEPCO SPC Power Corporation (KSPC), an associate, under the Power Sales Contract between BLCI and KSPC amounting to ₱331.8 million, ₱349.8 million and ₱353.5 million in 2020, 2019 and 2018, respectively (see Note 24). Outstanding amount due to KSPC on this transaction amounted to ₱49.4 million and ₱52.1 million as of December 31, 2020 and 2019, respectively, and are included as part of "Trade and other payables" in the consolidated statements of financial position (see Note 14).
- Extension of short-term, noninterest-bearing advances by the Parent Company to KSPC for the development of the 2x100 MW CFBC coal-fired Power Plant in Naga, Cebu. Outstanding amount due from KSPC amounted to ₱0.8 million and ₱0.7 million as of December 31, 2020 and 2019, respectively, and are included in due from related parties presented under "Trade and other receivables" in the consolidated statements of financial position (see Note 7).
- Dividends received from KSPC amounting to ₱1,357.0 million, ₱1,328.0 million and ₱1,329.8 million in 2020, 2019 and 2018, respectively; and from MECO amounting to ₱24.0 million, ₱84.0 million and ₱80.0 million in 2020, 2019 and 2018, respectively (see Note 10).

Affiliates Under Common Ownership

- Sale of electricity to Bohol Water Utilities, Inc. (BWUI) at the same rates charged to BLCI's consumers amounted to ₱19.1 million, ₱25.3 million and ₱21.5 million in 2020, 2019 and 2018, respectively. Outstanding receivable from BWUI related to this transaction amounting to ₱2.5 million and ₱3.8 million as of December 31, 2020 and 2019, respectively, are included as part of "Trade and other receivables" in the consolidated statements of financial position (see Note 7).
- Rentals on office spaces from SPEC Properties, Inc. (SPEC), SII Properties Development Corporation (SPDC) and BWUI with lease terms ranging from 2-3 years amounted to ₱4.4 million, ₱4.6 million and ₱4.3 million in 2020, 2019 and 2018, respectively. Upon adoption of PFRS 16 effective January 1, 2019, lease liabilities were recognized on the unpaid rentals until the end of lease term for these office spaces.



- Collection charges from BWUI and advances to related parties amounting to ₱0.2 million and ₱1.0 million as of December 31, 2020 and 2019, respectively, are recorded under "Trade and other receivables" in the consolidated statements of financial position (see Note 7). Advances from related parties amounting to ₱0.2 million as of December 31, 2020 and 2019 are presented as "Trade and other payables" in the consolidated statements of financial position (see Note 14).

The results of these transactions are presented in the appropriate accounts in the consolidated financial statements. The amounts due from/due to related parties follow:

		2020		
Category	Transaction	Outstanding Balance - Receivable (Payable)	Terms	Conditions
Associates				
Sales: MECO	₱16,081,350	₱1,123,161	30-day; Noninterest-bearing	Unsecured, No impairment
Technical services rendered to: MECO	120,007,156	–	60-day; Noninterest-bearing	Unsecured
Purchase of power from: KSPC	331,846,831	(49,403,123)	Interest-bearing; 91-day T-bill plus 3% per annum	Unsecured
Advances to: KSPC	–	719,579	Due and demandable	Unsecured, No impairment
MECO	990	–	60-day; Noninterest-bearing	Unsecured, No impairment
Dividend income (see Note 10): KSPC	1,357,016,938	–	Due and demandable	Unsecured
MECO	23,999,973	–	Due and demandable	Unsecured
Affiliates (Companies Under Common Ownership)				
Sales: BWUI	19,138,234	2,483,007	10 days from receipt of billing	Unsecured, No impairment
Lease of office space from: SPEC	3,651,136	(912,784)	30-day; Noninterest-bearing; 3% annual escalation	Unsecured
SPDC	691,317	(172,829)	30-day; Noninterest-bearing; 3% annual escalation	Unsecured
BWUI	303,704	–	10% escalation every two years	Unsecured
Collection charges: BWUI	185,303	19,872	₱1.53 per receipt	Unsecured, No impairment
Advances to (from): BWUI	170,660	256,053	60-day; Noninterest-bearing	Unsecured, No impairment
SPDC	215,160	(215,160)	60-day; Noninterest-bearing	Unsecured
SPDC	70,659	322,638	60-day; Noninterest-bearing	Unsecured, No impairment
SPEC	65,895	132,749	60-day; Noninterest-bearing	Unsecured, No impairment
SII	37,400	88,555	60-day; Noninterest-bearing	Unsecured, No impairment
SPI	37,025	81,975	60-day; Noninterest-bearing	Unsecured, No impairment
SWRI	–	193,545	60-day; Noninterest-bearing	Unsecured, No impairment

(Forward)



2020				
Category	Transaction	Outstanding Balance - Receivable (Payable)	Terms	Conditions
WPHC	P-	P97,537	60-day;	Unsecured,
			Noninterest-bearing	No impairment
KV Holdings, Inc.	13,615	17,547	60-day;	Unsecured,
			Noninterest-bearing	No impairment
Kepco Philippines Corp.	-	(497,043)	60-day;	Unsecured
			Noninterest-bearing	
Pure and Pam, Inc.	-	75,000	60-day;	Unsecured,
			Noninterest-bearing	No impairment
Officers and employees (see Note 7)	11,465,226	9,879,312	60-day;	Unsecured,
			Noninterest-bearing	No impairment
2019				
Category	Transaction	Outstanding Balance - Receivable (Payable)	Terms	Conditions
Associates				
Sales:				
MECO	P32,692,362	P2,302,234	30-day;	Unsecured,
			Noninterest-bearing	No impairment
Technical services rendered to:				
MECO	123,643,736	-	60-day;	Unsecured
			Noninterest-bearing	
Purchase of power from:				
KSPC	349,811,181	(52,105,325)	Interest-bearing;	Unsecured
			91-day T-bill plus	
			3% per annum	
Advances to:				
KSPC	-	719,579	Due and demandable	Unsecured,
				No impairment
Dividend income (see Note 10):				
KSPC	1,328,024,392	-	Due and demandable	Unsecured
MECO	83,999,906	-	Due and demandable	Unsecured
Affiliates (Companies Under Common Ownership)				
Sales:				
BWUI	25,252,653	3,814,664	10 days from receipt of billing	Unsecured,
				No impairment
Lease of office space from:				
SPEC	3,651,136	(1,217,045)	30-day;	Unsecured
			Noninterest-bearing;	
			3% annual escalation	
SPDC	691,317	(230,439)	30-day;	Unsecured
			Noninterest-bearing;	
			3% annual escalation	
BWUI	303,704	-	10% escalation every two years	Unsecured
Collection charges:				
BWUI	224,828	35,534	P1.53 per receipt	Unsecured,
				No impairment
Advances to (from):				
BWUI	3,524,635	133,542	60-day;	Unsecured,
			Noninterest-bearing	No impairment
SPDC	261,723	(108,037)	60-day;	Unsecured
			Noninterest-bearing	
SPDC	87,655	251,980	60-day;	Unsecured,
			Noninterest-bearing	No impairment
SPEC	66,854	66,854	60-day;	Unsecured,
			Noninterest-bearing	No impairment
SII	51,152	51,152	60-day;	Unsecured,
			Noninterest-bearing	No impairment
SPI	44,950	44,950	60-day;	Unsecured,
			Noninterest-bearing	No impairment

(Forward)



2019				
Category	Transaction	Outstanding Balance - Receivable (Payable)	Terms	Conditions
SWRI	P17,518	P193,545	60-day; Noninterest-bearing	Unsecured, No impairment
WPHC	16,671	97,537	60-day; Noninterest-bearing	Unsecured, No impairment
KV Holdings, Inc.	3,932	3,932	60-day; Noninterest-bearing	Unsecured, No impairment
Kepco Philippines Corp.	-	(497,043)	60-day; Noninterest-bearing	Unsecured
Pure and Pam, Inc.	-	75,000	60-day; Noninterest-bearing	Unsecured, No impairment
Officers and employees (see Note 7)	11,083,341	7,703,058	60-day; Noninterest-bearing	Unsecured, No impairment
2018				
Category	Transaction	Outstanding Balance - Receivable (Payable)	Terms	Conditions
Associates				
Sales:				
MECO	P41,252,611	P3,681,281	30-day; Noninterest-bearing	Unsecured, No impairment
Technical services rendered to:				
MECO	120,007,156	-	60-day; Noninterest-bearing	Unsecured
Purchase of power from:				
KSPC	353,529,527	(57,604,568)	Interest-bearing; 91-day T-bill plus 3% per annum	Unsecured
Advances to:				
KSPC	-	719,379	Due and demandable	Unsecured, No impairment
MECO	-	1,950	60-day; Noninterest-bearing	Unsecured, No impairment
Dividend income (see Note 10):				
KSPC	1,329,823,954	-	Due and demandable	Unsecured
MECO	79,999,911	-	Due and demandable	Unsecured
Affiliates (Companies Under Common Ownership)				
Sales:				
BWUI	21,529,792	1,937,141	10 days from receipt of billing; 30-day;	Unsecured, No impairment
Lease of office space from:				
SPEC Properties, Inc. (SPEC)	3,319,206	(1,106,402)	Noninterest-bearing; 3% annual escalation as agreed by the parties	Unsecured
SPDC	691,317	(230,439)	30-day; Noninterest-bearing; 3% annual escalation as agreed by the parties	Unsecured
BWUI	303,704	(698,116)	10% escalation every two years	Unsecured
Collection charges:				
BWUI	231,147	19,362	P1.53 per receipt	Unsecured, No impairment
Advances to (from):				
BWUI	22,011,437	15,257,372	60-day; Noninterest-bearing	Unsecured, No impairment
SPDC	268,304	(89,657)	60-day; Noninterest-bearing	Unsecured
SPDC	81,464	164,325	60-day; Noninterest-bearing	Unsecured, No impairment
(Forward)				



2018				
Category	Transaction	Outstanding Balance - Receivable (Payable)	Terms	Conditions
SPEC	P67,231	P133,623	60-day; Noninterest-bearing	Unsecured, No impairment
Salcon International, Inc. (SII)	47,673	98,621	60-day; Noninterest-bearing	Unsecured, No impairment
Salcon Philippines, Inc. (SPI)	41,350	87,520	60-day; Noninterest-bearing	Unsecured, No impairment
SIPC Water Resources, Inc. (SWRI)	17,862	176,026	60-day; Noninterest-bearing	Unsecured, No impairment
WPHC	17,362	72,350	60-day; Noninterest-bearing	Unsecured, No impairment
KV Holdings, Inc.	4,923	4,923	60-day; Noninterest-bearing	Unsecured, No impairment
Kepeco Philippines Corp.	-	(497,043)	60-day; Noninterest-bearing	Unsecured
Pure and Pam, Inc.	-	75,000	60-day; Noninterest-bearing	Unsecured, No impairment
Officers and employees (see Note 7)	5,105,534	5,905,045	60-day; Noninterest-bearing	Unsecured, No impairment

These transactions with related parties are generally settled in cash.

Compensation and Benefits of Key Management Personnel

The Group considers all senior officers as key management personnel. The compensation of key management personnel follows:

	2020	2019	2018
Short-term benefits	P39,833,263	P35,467,713	P34,979,375
Post-employment benefits	457,668	428,663	450,572
	P40,290,931	P35,896,376	P35,429,947

6. Cash and Cash Equivalents

	2020	2019
Cash on hand	P1,068,114	P7,037,547
Cash in banks	1,142,411,261	1,599,087,473
Short-term investments	2,800,827,511	1,621,278,630
	P3,944,306,886	P3,227,403,650

Cash in banks earn interest at the respective bank deposit rates. Short-term investments are made for varying periods of up to three months or less, depending on the immediate cash requirements of the Group, and earn interest at the prevailing short-term investment rates. Total interest income amounted to P51.6 million, P102.5 million and P49.0 million in 2020, 2019 and 2018, respectively.



7. Trade and Other Receivables

	2020	2019
Receivable from customers (net of allowance for impairment losses of P39.8 million and P37.2 million as of 2020 and 2019, respectively) (see Note 5)	P255,677,034	P346,415,517
Current portion of PSALM deferred adjustments (see Note 29)	36,798,477	36,798,477
Advances to officers and employees	9,879,312	7,703,058
Due from related parties	2,005,050	1,673,605
Receivable from PSALM	1,015,262	1,015,262
Others	32,680,365	25,291,561
	P338,055,500	P418,897,480

Receivable from customers arises from generation and sale of energy, distribution of purchased energy, and from provision of ancillary services.

Receivables from PSALM and customers are noninterest-bearing and are generally with a term of 1–30 days and 30–90 days, respectively.

Others mainly consist of universal charges receivable from customers that are noninterest-bearing, insurance claims and accrued interest receivables from short-term investments.

Allowance for impairment losses pertains to trade receivables as a result of performing collective impairment test at reporting date. These relate to debtors who are either in significant financial difficulties, have defaulted on payments or whose accounts are under dispute and legal proceedings.

The following table shows the movement in the allowance for impairment losses:

	2020	2019
At January 1	P37,162,187	P36,309,125
Provision for impairment losses (see Note 20)	2,905,102	853,062
Reversal of allowance	(277,431)	–
At December 31	P39,789,858	P37,162,187

8. Materials and Supplies

	2020	2019
On hand	P358,162,531	P374,500,072
In transit	5,465,296	3,865,057
	P363,627,827	P378,365,129

Materials and supplies include fuel, lubricants, chemicals, spare parts, supplies and other consumables used in the operations, repairs and maintenance of the power generation and utility plants, property and equipment.



The cost of materials and supplies used in the operations of NPPC recognized as part of "Others - net" amounted to nil in 2020 and 2019 and ₱135.6 million in 2018 (see Note 29) and "Cost of operations" amounted to ₱349.3 million, ₱741.5 million and ₱583.9 million in 2020, 2019 and 2018, respectively, in the consolidated statements of comprehensive income (see Note 19).

9. Prepayments and Other Current Assets

	2020	2019
Input VAT	₱28,785,227	₱54,883,777
Prepaid real property tax	7,428,401	6,416,192
Prepaid insurance	6,372,158	7,488,921
Refundable deposits	5,815,581	5,359,102
Prepaid income tax	2,927,478	1,285,623
Deferred input VAT	847,865	3,336,408
Prepaid rent	536,579	536,579
Others	2,237,161	2,237,156
	₱54,950,450	₱81,543,758

10. Investments in Associates

	2020	2019
Acquisition cost	₱2,852,565,368	₱2,852,565,368
Accumulated equity in net earnings and other comprehensive income:		
At January 1	3,096,765,103	3,184,372,068
Equity in net earnings	1,213,454,901	1,327,469,713
Share in remeasurement of employee benefits of associates, net of tax of ₱39,915 in 2019 and tax benefit of ₱0.7 million in 2020	1,098,177	(3,052,380)
Dividend income	(1,381,016,911)	(1,412,024,298)
At December 31	2,930,301,270	3,096,765,103
	₱5,782,866,638	₱5,949,330,471

The Group's associates, corresponding equity ownerships, and acquisition costs follow:

	Principal Activity	% of Ownership	Acquisition Cost
KSPC	Power generation	40.0	₱2,472,464,616
MECO	Power distribution	40.0	380,000,752
SWRI	Water processing	40.0	100,000
			₱2,852,565,368



KSPC

KSPC was registered with the SEC on June 22, 2005 primarily to build, operate, maintain, own and manage the 2x100 MW CFBC Boiler Coal-Fired Power Plant in Naga, Cebu, Philippines.

Summarized financial information pertaining to KSPC as of and for the years ended December 31 follows:

	2020	2019	2018
Current assets	₱3,330,256,923	₱3,353,388,423	₱3,438,166,969
Noncurrent assets	9,436,490,867	10,185,758,230	11,186,531,786
Current liabilities	770,666,454	832,206,435	895,386,982
Noncurrent liabilities	170,395,823	184,236,487	730,253,027
Equity	11,825,685,513	12,522,703,731	12,999,058,746
Revenue	7,757,801,584	8,342,240,486	8,812,187,718
Gross profit	4,000,394,743	3,261,222,071	3,559,735,642
Net income	2,782,970,368	2,851,004,285	2,841,290,406
Other comprehensive income (loss)	(3,208,956)	(7,298,321)	775,628
Total comprehensive income	2,779,761,412	2,843,705,964	2,842,066,034
Group's share in net income	1,113,188,147	1,140,401,714	1,136,516,162
Carrying amount of the investment	4,730,274,205	5,009,844,373	5,200,386,379
Dividends received from KSPC	1,357,016,938	1,328,024,392	1,329,823,954

KSPC declared and paid cash dividends to the Parent Company amounting to ₱1,357.0 million, ₱1,328.0 million and ₱1,329.8 million in 2020, 2019 and 2018, respectively (see Note 5).

As of December 31, 2020, 2019 and 2018, the Group's share in the net assets of KSPC approximates the carrying value of its investment amounting to ₱4,730.3 million, ₱5,009.8 million and ₱5,200.4 million, respectively.

MECO

MECO is a distribution utility granted by the NEC under Presidential Decree No. 269, a franchise for 25 years from October 10, 1991 to engage in, conduct and carry on the business of generating, buying and selling electric light, heat and power for sale within the limits of the City of Lapu-Lapu and the Municipality of Cordova, Cebu until October 9, 2016. On July 17, 2016, MECO was granted a renewal of its franchise for another 25 years.

Summarized financial information pertaining to MECO as of and for the years ended December 31 follows:

	2020	2019	2018
Current assets	₱2,662,925,520	₱2,538,137,993	₱2,655,644,061
Noncurrent assets	3,750,638,131	3,793,357,353	2,903,998,249
Current liabilities	893,738,932	993,387,990	932,821,162
Noncurrent liabilities	2,435,659,445	2,522,682,101	2,348,278,665
Equity	3,084,165,274	2,815,425,255	2,278,542,483
Revaluation increment on property, plant and equipment, and others (adjusted at consolidated level following the Group's policy of cost model)	452,934,191	467,786,406	188,241,004
Revenue	5,251,432,323	6,651,213,663	6,350,888,911
Gross profit	343,303,728	442,284,044	338,144,507

(Forward)



	2020	2019	2018
Net income	₱316,420,385	₱441,331,201	₱292,053,994
Other comprehensive income (loss)	5,954,400	(332,628)	1,678,140
Net income after adjustment of depreciation on appraisal increase and others	337,637,835	467,669,998	322,239,793
Group's share in net income after adjustment of depreciation on appraisal increase and others	135,055,134	187,067,999	128,895,917
Carrying amount of the investment	1,052,492,433	939,386,098	836,451,057
Dividends received from MECO	23,999,973	83,999,906	79,999,911

MECO declared and paid cash dividends to the Parent Company amounting to ₱24.0 million, ₱84.0 million and ₱80.0 million in 2020, 2019 and 2018, respectively (see Note 5).

As of December 31, 2020, 2019 and 2018, the Group's share in the net assets of MECO approximates the carrying value of its investment amounting to ₱1,052.5 million, ₱939.4 million and ₱836.5 million, respectively.

SWRI

SWRI is incorporated to engage in the business of providing water services for the operation, maintenance, refurbishment and expansion of power production and electrical generating facilities, including supply of water for the operation of said facilities.



Acquisition and Rehabilitation of Power Barge (PB) 104

On June 30, 2016, PSALM turned over the 32 MW PB 104 to the Parent Company for rehabilitation. Units 1, 2 and 3 with total rated capacity of 24 MW started commercial operations on August 1, 2018, followed by Unit 4 (8 MW) on June 11, 2019. Total acquisition and rehabilitation costs capitalized to "Property, plant and equipment" in the consolidated statement of financial position amounted to ₱450.5 million under "Plant machinery and equipment" as of December 31, 2020 and 2019.

The Group has no purchase commitments as of December 31, 2020 and 2019.

12. Other Noncurrent Assets

	2020	2019
PSALM deferred adjustments (see Notes 7 and 29)	₱109,168,815	₱145,967,292
Goodwill (see Note 13)	32,522,016	32,522,016
Investment in proprietary club shares	7,400,000	7,300,000
Software costs (net of accumulated amortization of ₱3.0 million and ₱2.4 million as of 2020 and 2019, respectively)	3,041,257	3,649,508
Advances to suppliers and contractors	2,737,052	11,208,890
Franchise (net of accumulated amortization of ₱9.5 million and ₱9.1 million as of 2020 and 2019, respectively)	2,387,168	2,864,601
Others	15,954,164	11,701,024
	₱173,210,472	₱215,213,331

Current portion of PSALM deferred adjustments amounting to ₱36.8 million is presented under "Trade and other receivables" in the consolidated statements of financial position as of December 31, 2020 and 2019 (see Note 7).

In 2019, the Parent Company entered into an agreement with suppliers and contractors to purchase turbochargers for its PB 104. Total significant contract price amounted to ₱19.1 million. As of December 31, 2019, advances to suppliers and contractors amounted to ₱11.2 million. These pertain mainly to the down payments for the turbochargers which were already recouped and applied against billings of the suppliers and contractors in 2020.

In 2020, 2019 and 2018, the Group recognized "Unrealized valuation gain on financial asset at FVOCI" amounting to ₱0.1 million, ₱0.8 million and ₱1.5 million, respectively, in the consolidated statements of comprehensive income for its investment in proprietary club shares.

Noncurrent portion of prepaid rent pertains to unamortized advance payments of lease rentals in relation to the Parent Company and SIPC's LLAs with PSALM (see Notes 29 and 30). Upon adoption of PFRS 16 effective January 1, 2019, prepaid rent amounting to ₱5.3 million as of January 1, 2019 under PAS 17 was derecognized (see Notes 29 and 30).

Franchise pertains to the costs incurred by BLCI to acquire the franchise to operate the Bohol Provincial Electric System which is amortized over 25 years.

Others mainly represent deferred input taxes on capital goods and project development costs for future projects.



13. Goodwill

Goodwill acquired through business combinations have been allocated to a single cash-generating unit composing the distribution business, which is a reportable segment. The recoverable amount of each unit has been determined based on a value-in-use calculation using cash flow projections based on financial budgets approved by senior management covering a five-year period.

Carrying amount of goodwill related to BLCI amounted to P32.5 million as of December 31, 2020 and 2019. The goodwill is attributed to the expected synergies and other benefits from combining the assets of the distribution utility with those of the Group.

The following describes each key assumption on which management has based its cash flow projections to undertake impairment testing of goodwill:

- Interest rate used to discount the net cash flows from operations is BLCI's WACC of 14.97% as of December 31, 2020 and 2019 using the capital asset pricing model.
- Energy sold is projected at 4% to 7% annual growth based on the actual average for 2020 and 2019, depending on the customer category.
- Operating expenses are projected to increase from 5% to 7% depending on the nature of expenses.
- The computation of terminal value assumes no growth in projected cash flows beyond five years.

Based on the impairment testing, management believes there is no impairment on goodwill in 2020 and 2019.

Sensitivity to Changes in Assumptions

With regard to the assessment of value-in-use of BLCI, management believes that no reasonably possible change in any of the above key assumptions would cause the carrying value of the goodwill to materially exceed its recoverable amount.

14. Trade and Other Payables

	2020	2019
Trade (see Note 24)	P249,841,518	P265,899,626
Nontrade (see Note 29)	150,652,906	150,843,825
Accrued expenses (see Note 15)	52,145,111	69,304,542
Due to related parties (see Note 7)	712,203	605,080
	P453,351,738	P486,653,073

Trade payables include purchases of goods and services that are noninterest-bearing and are normally settled on 30–60 day terms.

Nontrade payables include accrual for deferred output VAT of P100.5 million and P95.4 million as of December 31, 2020 and 2019, respectively; current portion of PSALM deferred adjustments of P36.8 million as of December 31, 2020 and 2019 (see Note 29); and various accounts with nontrade suppliers and contractors.



Accrued expenses include accrual of power cost, accrual of interest on customers' deposits and other statutory liabilities.

15. Customers' Deposits

	2020	2019
Bill deposits	P109,525,237	P96,843,836
Material deposits	65,216,949	52,252,555
	P174,742,186	P149,096,391

Bill Deposits

Bill deposits are obtained from customers and maintained at approximately equivalent to one month consumption principally as guarantee for any uncollected bills upon termination of the service contract. Under the Magna Carta for Residential Electricity Consumers (Magna Carta) as amended and Distribution Service and Open Access Rules (DSOAR) as amended, dated November 15, 2010 and February 22, 2010, respectively, bill deposits shall earn interest equivalent to the peso savings account interest rate of Land Bank of the Philippines or other government banks subject to the approval of the ERC and the same shall be credited yearly to the bills of the registered customer.

The Magna Carta and DSOAR also provide that bill deposits, together with accrued interests, shall be refunded within one month from the termination of the services if all bills have been paid. In addition to this, the customer who has paid his electric bills on or before its due date for three consecutive years may demand for the full refund of the deposit even prior to the termination of the service.

In cases where the customer has previously received the refund of his bill deposit pursuant to Article 7 of the Magna Carta, and later defaults in the payment of his monthly bills, the customer shall be required to post another bill deposit with the distribution utility and lose his right to avail of the right to refund his bill deposit in the future until termination of service. Failure to pay the required bill deposit shall be a ground for disconnection of electric service.

Material Deposits

Large load consumers applying for power connection may pay for the transformers and poles in advance. This is subject to a refund which can be applied as a reduction from the accounts of the consumers at 25% of the consumers' monthly billing for deposits prior to June 2010 and 75% of the consumers' monthly billing from June 2010 onwards until such amounts are fully refunded or for five years, whichever period is shorter.

Interest on Bill Deposits

The implementing guidelines of the Magna Carta provide that the interest rate then on meter deposits shall be at 6% for contracts of service entered into prior to the effectivity of the then Energy Regulatory Board (ERB) Resolution No. 95-21 issued on August 3, 1995. The ERB Resolution No. 95-21 was issued adopting a 10% interest on customers' deposits. Pursuant to the Magna Carta as amended, bill deposits shall earn interest equivalent to the peso savings account interest rate of Land Bank of the Philippines or other government banks subject to the approval of the ERC. In the case of non-residential customers, the DSOAR, as amended provides that BLCI shall pay interest on bill deposits at the rate equivalent to the peso savings account interest rate of Land Bank of the Philippines or other government banks subject to the approval of the ERC. Interest expense on bill deposits amounting to P0.1 million, P0.09 million and P0.2 million in 2020, 2019 and 2018, respectively, are presented as part of "Interest expense" in the consolidated statements of comprehensive income. Outstanding interest expense accrued on bill deposits amounted to



₱2.8 million as of December 31, 2020 and 2019, and are presented as part of "Accrued expenses" under "Trade and other payables" in the consolidated statements of financial position (see Note 14).

16. Asset Retirement Obligation

The Parent Company and SIPC have contractual obligations under the LLA with PSALM and the Environmental Compliance Certificate issued by the Department of Environment and Natural Resources to dismantle installed assets and restore the leased premises to their original condition at the end of the lease term. In this regard, the Parent Company and SIPC established an obligation to recognize its estimated liability for asset retirement.

The Parent Company and SIPC also have an option under the LLA to purchase optioned assets within the lease premises that may be offered by the Lessor.

The movement of the asset retirement obligation follows:

	2020	2019
At January 1	₱81,430,397	₱60,975,535
Accretion of interest	4,045,268	4,640,223
Changes in ARO (see Note 29)	—	15,814,639
At December 31	₱85,475,665	₱81,430,397

Changes in ARO in 2018 represents: (i) the reversal of the Parent Company's ARO amounting to ₱21.3 million as a result of re-measuring it being part of the disposal group held for sale (see Note 11) and (ii) reversal of SIPC's ARO amounting to ₱17.8 million to reflect changes in the assumptions used based on the current best estimates.

Changes in ARO in 2019 represents additional ARO amounting to ₱15.8 million to reflect changes in the assumptions used based on the current best estimates. As of December 31, 2020 and 2019, the ARO recognized by the Group pertains only to PDPP of SIPC.

As of December 31, 2020, and 2019, estimates for SIPC's ARO are projected using inflation rates ranging from 2.56%–3.00% and 3.00%–3.40%, and discounted using a risk-free rate of 3.44% and 4.97%, respectively. The Group did not recognize any change in ARO in 2020.

The actual dismantling and restoration cost could vary substantially from the above estimate because of new regulatory requirements, changes in technology, increased cost of labor, materials, and equipment and/or actual time required to complete all dismantling and removal activities.

17. Pension Liabilities

Under the existing regulatory framework, Republic Act (R.A.) No. 7641, *The Retirement Pay Law*, requires a provision for retirement pay to qualified private sector employees in the absence of any retirement plan in the entity, provided, however, that the employees' retirement benefits under any collective bargaining and other agreements shall not be less than those provided under the law. The law does not require minimum funding of the plan.



The Parent Company has a funded defined benefit pension plan covering substantially all of its employees which require contributions to be made to a separately administered fund, while SIPC and BLCI have unfunded, noncontributory, defined benefit pension plans covering substantially all of its regular and permanent employees.

The following tables summarize the components of pension expense recognized in the consolidated statements of comprehensive income and amounts recognized in the consolidated statements of financial position.

The components of pension expense recognized under "Cost of operations" and "General and administrative" in the consolidated statements of comprehensive income follow (see Note 21):

	2020	2019
Current service cost	P5,534,367	P3,926,513
Interest cost on benefit obligation	1,167,944	1,019,967
	P6,702,311	P4,946,480

Remeasurement effects recognized under "Other comprehensive income" in the consolidated statements of comprehensive income amounted to P1.8 million and P6.0 million in 2020 and 2019, respectively.

Net pension liabilities follow:

	2020	2019
Present value of defined benefit obligation	P57,104,922	P50,452,184
Fair value of plan assets	27,575,364	24,022,023
	P29,529,558	P26,430,161

Changes in the present value of the defined benefit obligation follow:

	2020	2019
At January 1	P50,452,184	P35,867,270
Current service cost	5,534,367	3,926,513
Interest cost	2,345,023	2,091,741
Benefits paid	(1,347,981)	(374,359)
Remeasurement loss due to:		
Experience adjustments	121,329	4,365,867
Changes in demographic assumptions	—	1,801,557
Changes in financial assumptions	—	2,773,595
At December 31	P57,104,922	P50,452,184

Changes in the fair value of plan assets follow:

	2020	2019
At January 1	P24,022,023	P18,803,054
Gains on return on plan assets	1,967,989	2,975,297
Interest income included in net interest cost	1,177,079	1,071,774
Contributions to the retirement fund	408,273	1,306,670
Benefits paid	—	(134,772)
At December 31	P27,575,364	P24,022,023



Changes in the amounts recognized in the consolidated statements of financial position for net pension liabilities follows:

	2020	2019
At January 1	₱26,430,161	₱17,064,216
Pension expense	6,702,311	4,946,480
Remeasurement loss (gain)	(1,846,660)	5,965,722
Benefits paid	(1,347,981)	(239,587)
Contribution to the retirement fund	(408,273)	(1,306,670)
At December 31	₱29,529,558	₱26,430,161

The fair value of plan assets by each class as at December 31 follows:

	2020	2019
Cash and cash equivalents	₱9,304,161	₱2,615,810
Investments in government securities	17,163,905	18,975,270
Investment in bonds	-	1,500,000
Investment in listed preferred shares	-	761,250
Accrued interest income and others	1,122,075	191,236
Total assets	27,590,141	24,043,566
Total liabilities	14,777	21,543
Fair value of plan assets	₱27,575,364	₱24,022,023

The Parent Company expects to contribute to the retirement fund in 2021.

The principal assumptions used in determining pension benefit obligation for the Group's plans as of December 31 are shown below:

	2020	2019
Discount rate	4.90-5.03%	4.90-5.03%
Future salary increase	5.00-6.00%	5.00-6.00%

The sensitivity analysis below has been determined based on reasonably possible changes of each significant assumption on the present value of the defined benefit obligation of the most recent actuarial valuation report, as of December 31, 2020 and 2019, assuming all other assumptions were held constant:

	Increase (Decrease)	Present Value Change of Defined Benefit Obligation	
		2020	2019
Discount rate	+100 basis points	(₱4,464,702)	(₱3,058,767)
	-100 basis points	2,636,008	3,589,071
Future salary increase rate	+100 basis points	3,076,824	3,733,831
	-100 basis points	(4,984,213)	(3,249,560)



The weighted average duration of the benefit payments ranges from 15.57–20.75 years as of December 31, 2020 and 2019. The expected benefit payment assumes that all actuarial assumptions will materialize. Shown below is the maturity analysis of the undiscounted benefit payments as of December 31:

Plan Year	2020	2019
Less than one year	₱3,153,891	₱17,789,680
One year to less than five years	18,964,571	18,263,596
Five years to less than 10 years	20,071,064	19,317,782
10 years to less than 15 years	23,464,635	24,823,145
15 years to less than 20 years	26,128,155	24,470,161
20 years and above	108,945,479	113,705,704
	₱200,727,795	₱218,370,068

18. Equity

Capital Stock

There were no changes in the Parent Company's authorized, issued and outstanding common shares as of December 31, 2020 and 2019:

Issued shares	1,569,491,900
Treasury shares	(72,940,097)
Issued and outstanding shares	<u>1,496,551,803</u>

On various dates in 2002 and 2012, the Parent Company registered with SEC its 1,569,491,900 common shares that were offered to the public at an issue price of ₱1.80 per share. Gross proceeds from this issuance of new shares amounted to ₱2.8 billion. As of December 31, 2020, the Parent Company has 803 stockholders including 85 depository participants counted as one stockholder each.

As of December 31, 2020 and 2019, the Parent Company complied with the Minimum Public Ownership requirement of the PSE for listed entities.

Retained Earnings

Retained earnings are also restricted for dividend declaration to the extent of the accumulated equity in net earnings of associates amounting to ₱3.0 billion and ₱3.1 billion as of December 31, 2020 and 2019, respectively, until actually declared by the associates. It is further restricted for dividend declaration to the extent of the acquisition price of the treasury shares amounting to ₱131.0 million as of December 31, 2020 and 2019.

Appropriation

On November 28, 2018, the Board of Directors of the Parent Company approved the following: (i) reversal of retained earnings appropriated on November 20, 2017 amounting to ₱850.0 million for the construction of a CFBC coal-fired thermal power plant with a capacity of at least 300 MW due to the adverse Supreme Court decision that led to the return of the Naga Power Plant Complex to PSALM pursuant to a Memorandum of Agreement and Certificate of Turnover executed between the Parent Company and PSALM on July 9, 2018 and July 13, 2018, respectively (see Note 29); (ii) reversal of retained earnings appropriated on November 20, 2017 amounting to ₱500.0 million for two run-of-river hydro-electric power plant projects in Palawan due to unsuccessful conclusion of final studies/negotiations; and (iii) appropriation of ₱1.5 billion out of the unappropriated



retained earnings of the Parent Company for the acquisition of a 100% ownership interest in a power generation company and for 1Bohol Power Project that will serve the long-term power requirements of three distribution utilities in Bohol within the years 2024–2033.

In January 2019, the Parent Company lost in its bid to acquire the power generation company. Consequently, on April 4, 2019, the Board of Directors of the Parent Company approved the reversal of a portion of its 2018 appropriation amounting to ₱1.0 billion.

On November 25, 2019, the Board of Directors of the Parent Company approved the following: (i) appropriation of retained earnings amounting to ₱1.3 billion for the construction and operation of new generating power plant capacity to supply 39 MW full demand requirements in the mainland of Occidental Mindoro starting May 25, 2022, (ii) appropriation of retained earnings amounting to ₱1.0 billion to invest in SPC Island Power Corporation for the 44.2 MW expansion of Bohol Diesel Power Plant in the years 2020 - 2021, and (iii) confirmation of the 2018 appropriation of retained earnings amounting to ₱500.0 million for 1Bohol Power Project that will serve the long-term power requirements of three distribution utilities in Bohol starting December 26, 2023.

On December 2, 2020, the Board of Directors of the Parent Company approved the following: (i) reversal of its 2019 appropriation amounting to ₱1.0 billion as a consequence of change in market conditions. The appropriation was intended for investment in SPC Island Power Corporation for the 44.2 MW expansion of Bohol Diesel Power Plant; (ii) confirmation of the appropriation of retained earnings amounting to ₱1.3 billion for the construction and operation of new generating power plant capacity to supply 39 MW full demand requirements in the mainland of Occidental Mindoro starting May 25, 2022, and (iii) confirmation of the appropriation of retained earnings amounting to ₱500.0 million for 1Bohol Power Project that will serve the long-term power requirements of three distribution utilities in Bohol starting December 26, 2023.

Dividends

Cash dividends declared by the Parent Company and its subsidiaries in the last three years are summarized as follows:

Declared By	Date of Declaration	Record Date	Amount	
			Gross (in millions)	Per Share
2020				
SPC	May 7, 2020	May 22, 2020	₱598.6	₱0.40
	December 2, 2020	December 21, 2020	598.6	0.40
SIPC	December 2, 2020	December 16, 2020	300.0	12.0 (common)
BLCI	May 27, 2020	June 1, 2020	20.0	0.27
	November 4, 2020	November 15, 2020	37.5	0.50
SECI	October 2, 2020	October 15, 2020	18.9	1.00
SLCI	October 2, 2020	October 15, 2020	23.0	0.73
2019				
SPC	April 4, 2019	April 23, 2019	598.6	0.40
	November 25, 2019	December 10, 2019	1,047.6	0.70
SIPC	November 25, 2019	December 10, 2019	350.0	14.0 (common)
BLCI	July 18, 2019	July 22, 2019	22.5	0.30
	November 20, 2019	November 30, 2019	15.0	0.20
SECI	October 4, 2019	October 7, 2019	14.0	0.74

(Forward)



Declared By	Date of Declaration	Record Date	Amount	
			Gross (in millions)	Per Share
2018				
SPC	May 28, 2018	June 11, 2018	₱598.6	₱0.40
	November 28, 2018	December 12, 2018	598.6	0.40
SIPC	November 28, 2018	December 12, 2018	350.0	14.0 (common)
SLCI	April 3, 2018	December 20, 2018	40.0	1.27
BLCI	April 12, 2018	April 16, 2018	30.0	0.40
	December 10, 2018	December 14, 2018	10.0	0.13
SECI	April 3, 2018	December 20, 2018	14.0	0.74

As of December 31, 2020, and 2019, outstanding dividends payable amounted to nil (see Note 31).

On April 7, 2021, the BOD of the Parent Company approved the declaration of interim cash dividends equivalent to ₱0.40 per share, or for a total of ₱598.6 million, to all stockholders of record as of April 23, 2021, payable on or before April 30, 2021.

Non-controlling Interest

As of December 31, 2020 and 2019, the Group has 53.66% direct and indirect ownership interest in BLCI which is primarily engaged in the business of supply and distribution of electricity in the area presently comprised by Tagbilaran City, Bohol.

The summarized financial information of BLCI as of December 31 is provided below:

	2020	2019
Statements of financial position:		
Current assets	₱380,301,333	₱414,327,928
Noncurrent assets	329,255,355	355,715,993
Current liabilities	191,018,587	218,810,018
Noncurrent liabilities	292,864,687	304,620,107
Equity	225,673,414	246,613,796
Statements of comprehensive income:		
Revenue	946,537,844	1,194,092,629
Costs and expenses	917,031,890	1,122,654,544
Net income	36,559,618	69,375,176
Total comprehensive income	36,559,618	68,831,653
Net income attributable to non-controlling interest	16,941,727	32,148,457
Total comprehensive income attributable to non-controlling interest	16,941,727	31,896,588
Accumulated non-controlling interest	104,577,060	114,280,833

As of December 31, 2020 and 2019, total non-controlling interest amounted to ₱139.8 million and ₱156.4 million, respectively.

Capital Management

The Group manages its capital structure and makes adjustments to it in the light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to stockholders, return capital to stockholders or issue new shares. No changes were made in the objectives, policies or processes during the years ended December 31, 2020 and 2019.



The Group considers its total equity attributable to equity holders of the Parent, excluding other comprehensive income, as its core capital and is not subject to any externally imposed capital requirements. As of December 31, 2020 and 2019, the Group's core capital amounted as follows:

	2020	2019
Capital stock	P1,569,491,900	P1,569,491,900
Additional paid-in capital	86,810,752	86,810,752
Retained earnings	8,883,372,533	8,477,177,016
Treasury stock	(131,008,174)	(131,008,174)
	P10,408,667,011	P10,002,471,494

19. Cost of Operations

	2020	2019	2018
Purchased power (see Notes 5 and 24)	P852,689,877	P1,071,712,398	P992,017,735
Fuel, lubricants and chemicals (see Note 8)	316,777,057	686,048,510	534,664,530
Personnel costs (see Note 21)	110,603,428	103,359,488	89,665,534
Depreciation and amortization (see Note 22)	84,936,282	102,962,436	86,693,131
Spares, materials and supplies (see Note 8)	32,483,605	55,402,332	49,231,712
Repairs and maintenance	13,757,277	19,006,609	26,176,169
Others (see Note 24)	33,143,688	70,032,631	31,048,678
	P1,444,391,214	P2,108,524,404	P1,809,497,489

Others in 2019 include real property tax on plant machinery and equipment of PDPP from 2010 to 2019 based on new tax declarations per Local Board of Assessment Appeals (LBAA) order received on December 19, 2019.

20. General and Administrative Expenses

	2020	2019	2018
Personnel costs (see Note 21)	P51,823,926	P47,381,181	P42,192,202
Business development	24,447,884	56,429,402	37,471,927
Professional fees	19,428,941	18,311,593	15,620,611
Directors' fees	17,443,813	16,219,664	16,456,381
Shared expenses	14,962,804	13,900,005	13,257,495
Insurance	14,713,337	14,710,033	12,944,046
Taxes, licenses and regulatory charges	10,493,090	49,641,828	10,807,311
Depreciation and amortization (see Note 22)	9,278,314	8,146,756	3,831,121
Corporate social responsibility	4,901,945	3,024,689	9,389,299
Repairs and maintenance	4,372,742	9,082,449	7,573,599
Communications	4,136,956	3,963,376	4,365,480
Transportation and travel	3,433,891	10,004,043	13,581,231
Rentals (see Notes 5, 29 and 30)	3,377,925	1,649,624	6,353,282
Provisions (see Notes 7, 8 and 11)	2,905,102	853,062	23,475,982
Power and water	2,870,460	3,285,614	3,328,988
Office supplies	2,432,996	2,786,808	2,763,396
Janitorial and security	2,397,475	2,275,277	1,828,939

(Forward)



	2020	2019	2018
Association dues	₱1,766,897	₱1,824,828	₱1,874,423
Supervision and regulation	750,000	750,000	750,000
Entertainment, amusement and recreation	362,893	1,818,542	2,777,872
Freight and handling	235,173	4,374,339	473,506
Trainings and seminars	108,637	495,968	575,727
Others	6,792,311	6,455,466	7,775,083
	₱203,437,512	₱277,384,547	₱239,467,901

Provisions include provision for credit and impairment losses, inventory losses and impairment of machineries and equipment (see Notes 7, 8 and 11).

Taxes, licenses and regulatory charges in 2019 include settlement of previous years' assessments amounting to ₱32.4 million as well as additional property taxes amounting to ₱5.7 million on buildings and structures of PDPP from 2010 to 2019 based on new tax declarations per LBAA order received on December 19, 2019.

21. Personnel Costs

	2020	2019	2018
Salaries and wages	₱113,208,543	₱105,432,746	₱91,304,401
Retirement (see Note 17)	6,702,311	4,946,480	4,791,257
Other employee benefits	42,516,500	40,361,443	35,762,078
	₱162,427,354	₱150,740,669	₱131,857,736

22. Depreciation and Amortization

	2020	2019	2018
Depreciation of property, plant and equipment (see Notes 11 and 30):			
Cost of operations (see Note 19)	₱84,458,849	₱102,485,003	₱86,215,698
General and administrative (see Note 20)	8,670,063	7,538,505	2,756,305
	93,128,912	110,023,508	88,972,003
Amortization of franchise:			
Cost of operations (see Note 19)	477,433	477,433	477,433
Amortization of software costs:			
General and administrative (see Note 20)	608,251	608,251	608,251
Amortization of prepaid rent:			
General and administrative (see Note 20)	—	—	466,565
	₱94,214,596	₱111,109,192	₱90,524,252



23. Unbundling of Rates

Unbundling of Electricity Bill

In compliance with EPIRA, BLCI started to bill its customers using the final unbundled rates approved by the ERC in May 2008 per ERC decision dated March 27, 2008. The Uniform Rate Filing Requirements (UFR) on the rate unbundling released by the ERC on October 30, 2001 specified that BLCI billing will have the following components: Generation Charge, Transmission Charge, System Loss Charge, Distribution Charge, Supply Charge, Metering Charge, and Interclass and Lifeline Subsidies. Local Franchise Taxes, the Power Act Reduction (PAR, for Residential Customers) and the Universal Charge are also separately indicated in the customer's billing statements. The Universal Charges, which are billed and collected merely on behalf of the national government agency, do not form part of BLCI's revenues.

The components of the unbundled bill presented below pertain only to those with recovery mechanism.

Unbundled Bill Component	Mechanism
Generation and System Loss Charges	▪ Guidelines for the Automatic Adjustment of Generation Rates and System Loss Rates by Distribution Utilities (DU), as Amended (AGRA)
Transmission Charge	▪ Guidelines for the Adjustment of Transmission Rates by DU (TRAM) ▪ Rules for Calculation of the Over or Under Recovery in the Implementation of Transmission Rates and the Corresponding System Loss Rates by DU
Inter-class Subsidy	▪ Guidelines for a "True-Up" Mechanism of the Over or Under Recovery in the Implementation of Inter-class Cross Subsidy Removal by DU
Lifeline Rate/Subsidy	▪ Guidelines for the Calculation of the Over or Under Recovery in the Implementation of Lifeline Rates by DU

For the years ended December 31, 2020, 2019 and 2018, BLCI's revenue from distribution of power amounted to ₱946.5 million, ₱1,194.1 million and ₱1,083.3 million, respectively (see Note 26).

Implementation of VAT

With the enactment of R.A. No. 9337, the ERC issued on November 7, 2005 Resolution No. 20, Series of 2005 which prescribed the Guidelines for Implementing the Recovery of VAT and Other Provisions of R.A. No. 9337 affecting the Power Industry. R.A. No. 9337 removes the 2% national franchise tax but imposes a VAT on generation, transmission, distribution, and supply of electricity. Similar to the local franchise tax, the VAT is a separate item in the customers' bills. The 12% VAT is imposed on electricity consumptions starting February 1, 2006.

